



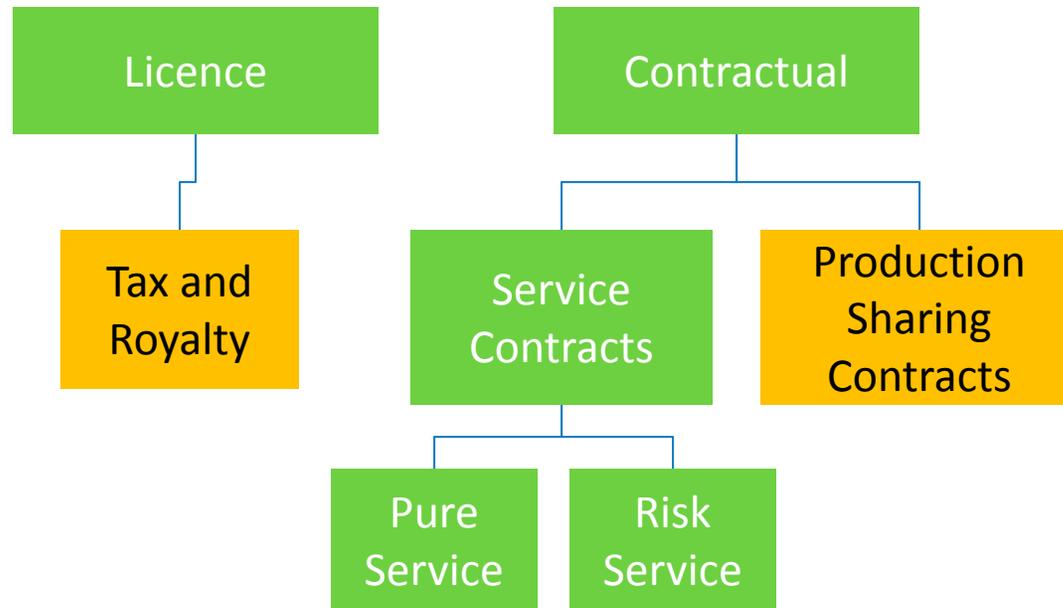
**Philip Daniel**

# **Fiscal Regimes, Petroleum Contracts, and Natural Gas**

*Asia-Pacific Natural Resource Taxation Conference*

*Jakarta, August 11-13, 2015*

# Types of Fiscal Regime



Government usually owns minerals in the ground in both types.

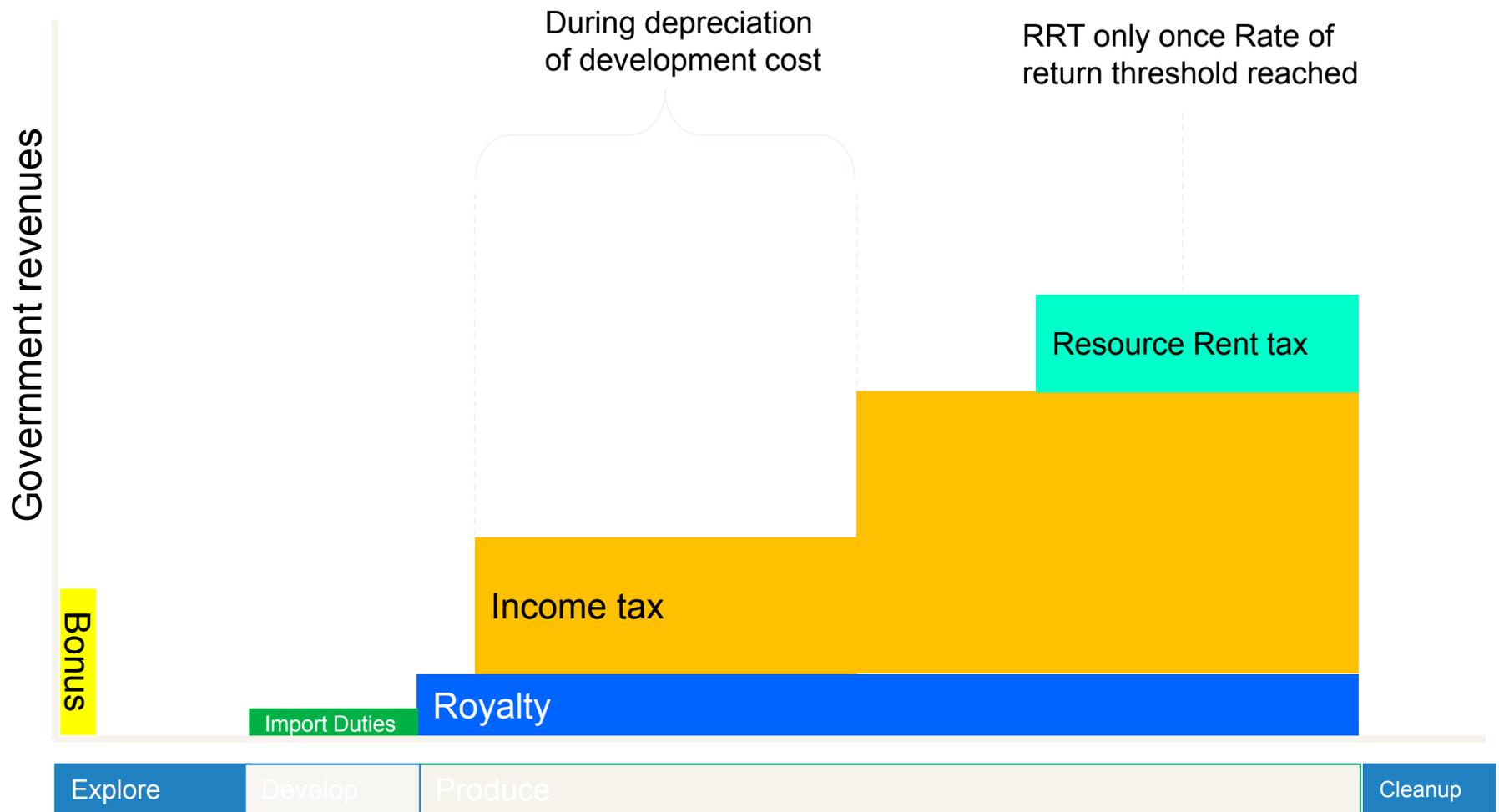
Each involves sharing of proceeds, but by different methods.

- Petroleum – Tax & Royalty and PSC systems most common
- Mining - Tax & Royalty; PSC uncommon
- Mechanics different, but economics can be equivalent
- Most countries have an “hybrid” system

# Tax & Royalty

- Investor meets all costs
- Takes and sells 100% of production
- Pays royalty (\$ or physical)
- Pays income tax on profit
- Maybe indirect taxes - Import Duties, VAT
- Maybe additional rent-capture mechanisms:
  - Resource Rent Tax
  - Government equity
- Investor “books” all of reserves even though paying taxes

# Stylized Government Revenue Profile – Tax & Royalty



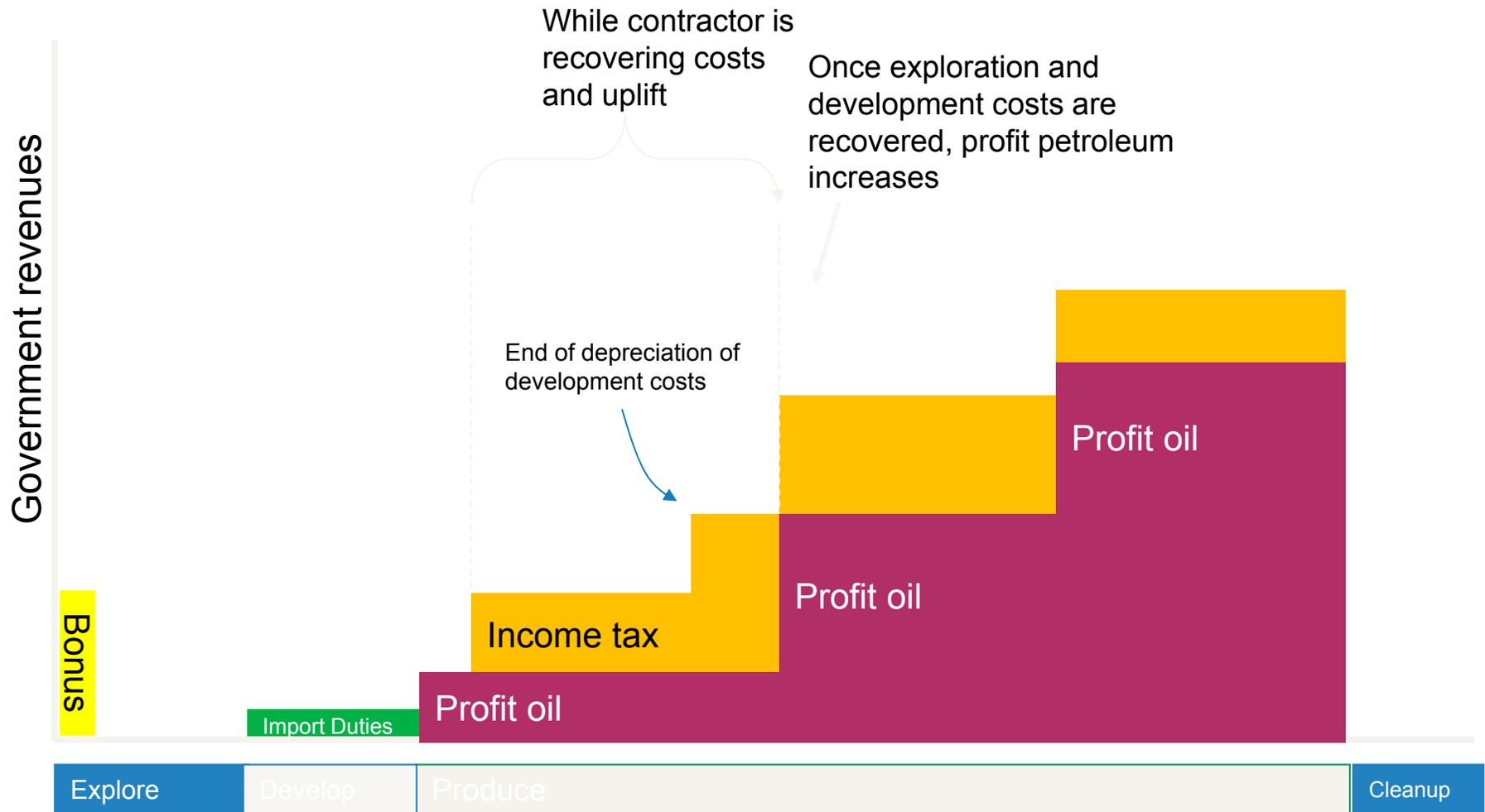
# Production Sharing Contract

- “Contractor” meets all costs
- Petroleum shared when produced
  1. Royalty or minimum share via profit oil
  2. Cost recovery (usually limited % of revenues)
  3. Profit petroleum – usually progressive
- Contractor pays income tax on profit
  - PSC system and Tax&Royalty share many features
- May include indirect taxes and government participation
- Contractor “books” only part of reserves

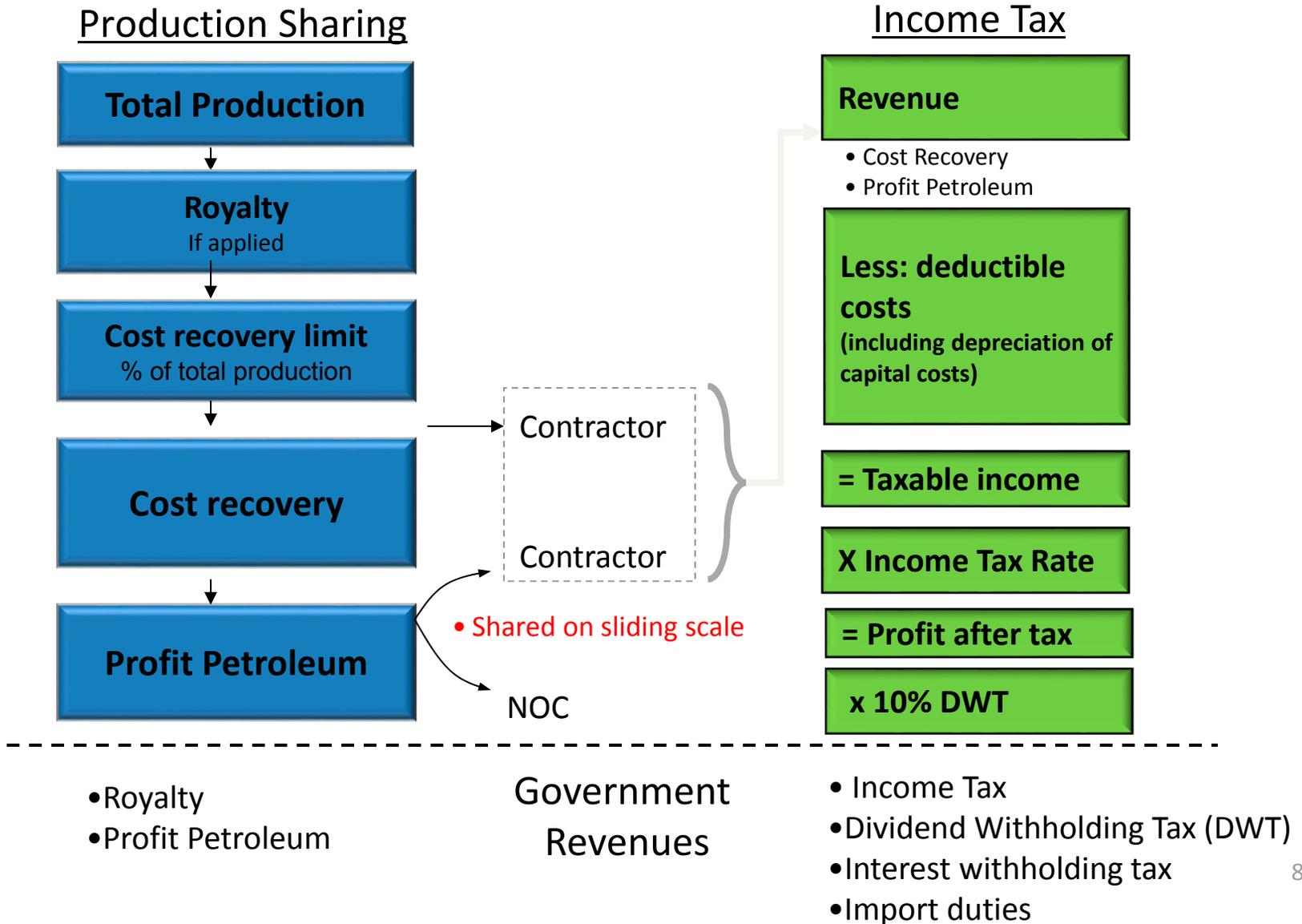
# Profit Petroleum Sharing

- Wide range of mechanisms for sharing profit oil
- Usually sliding scale with proxy for profitability:
  - Daily rate of production (sometimes of profit production)
  - Cumulative production
  - R-Factor (cumulative revenues / cumulative costs)
  - Contractor Rate of Return
- Profit Oil split may be pre-tax sharing (contractor paying CIT) or post-tax sharing (Govt paying tax on behalf of the contractor)

# Stylized Government Revenue Profile – PSC With cost recovery limit



# PSC + Tax Framework



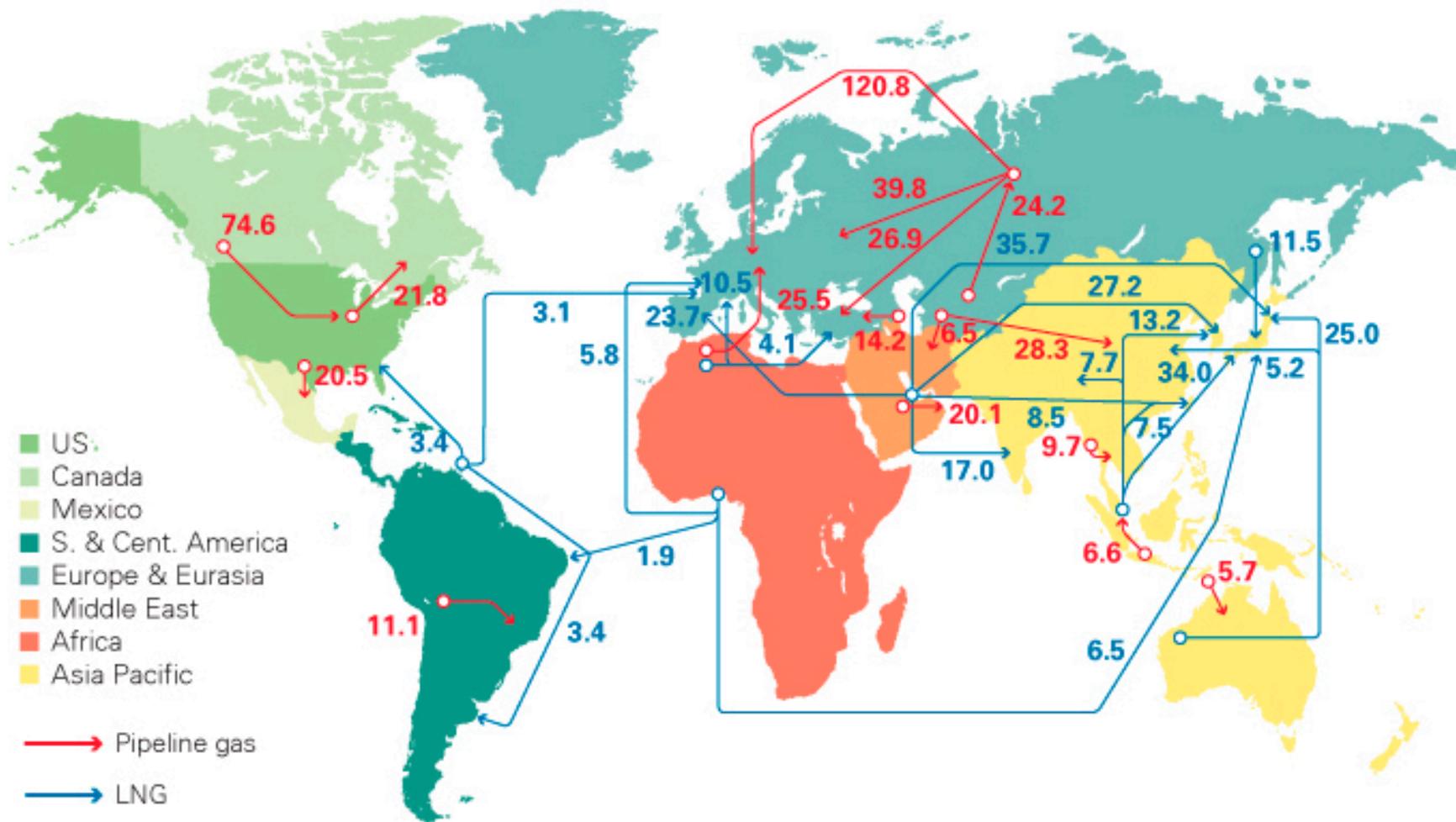
# Regional Distribution For Petroleum

	Tax-Royalty Systems			Production Sharing Systems			Service Agreements
<b>Africa (49)</b>	Algeria Angola Cameroon C. Af Republic Chad Congo (Z) Gabon Gambia	Guinea-Bissau Ghana Libya Mali Morocco Namibia Niger	Nigeria Senegal Seychelles Sierra Leone Somalia S. Africa Tunisia Rwanda	Algeria Angola Benin Cameroon Congo (Br.) Cote D Ivoire Egypt Eq. Guinea Ethiopia	Eritrea Gabon Guinea Guinea-Bissau Kenya Liberia Libya Madagascar Mauritania	Mozambique Nigeria Senegal Sudan Tanzania Togo Tunisia Uganda Zambia	
<b>Europe (21)</b>	Austria Bulgaria Czech Republic Denmark Faroe Islands France	Greece Hungary Ireland Italy Netherlands Norway	Poland Portugal Romania Spain Turkey UK	Albania Croatia Malta			
<b>Asia-Pacific (25)</b>	Australia Brunei Japan	New Zealand Pakistan PNG	S. Korea Thailand	Bangladesh Brunei Cambodia China India	Indonesia Laos Malaysia Mongolia MTJDA	Myanmar Nepal Pakistan Timor-Leste Vietnam	Phillipines
<b>FSU (11)</b>	Latvia Kazakhstan Kyrgyzstan	Russia		Azerbaijan Georgia Kazakhstan	Kyrgyzstan Russia Turkministan	Ukraine Uzbekistan	
<b>Latin America (20)</b>	Argentina Bolivia Brazil	Colombia Costa Rica Falkland Is.	Peru Trinidad/Tobogo	Aruba Belize Cuba Guatemala	Guyana Honduras Pananma	Suriname Trinidad/Tobogo Uruguay	Chile Ecuador Mexico Venezuela
<b>Middle East (12)</b>	Israel Neutral Zone Pakistan	Qatar Saudi Arabia UAE		Bahrain Iraq Jordan	Pakistan Oman Qatar	Syria	Iran Iraq Kuwait
<b>North America (3)</b>	Canada	Greenland	United States				
<b>Total (147)</b>	<b>69</b>			<b>70</b>			<b>8</b>

Source: ExxonMobil

# Natural gas major trade movements 2014

Trade flows worldwide (billion cubic metres)



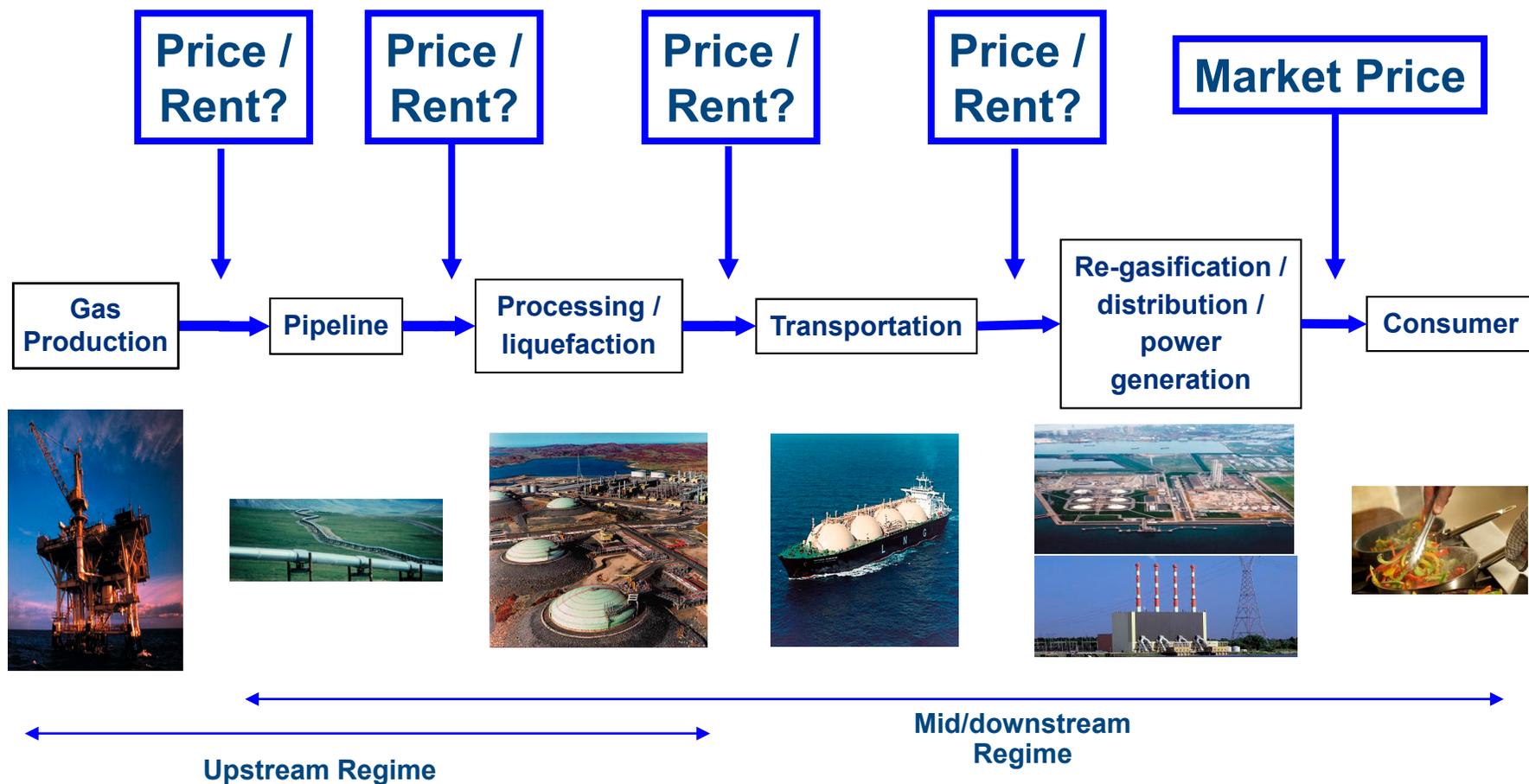
Source: Includes data from Cedigaz, CISStat, FGE MENAgas service, HS Waterhorne, Wood Mackenzie, PIRA Energy Group.

BP Statistical Review of World Energy 2015

© 2015 BP p.l.c.

# Natural Gas Projects

## Natural Gas Value Chain



Source: Wood Mackenzie

# Natural Gas Value Chain

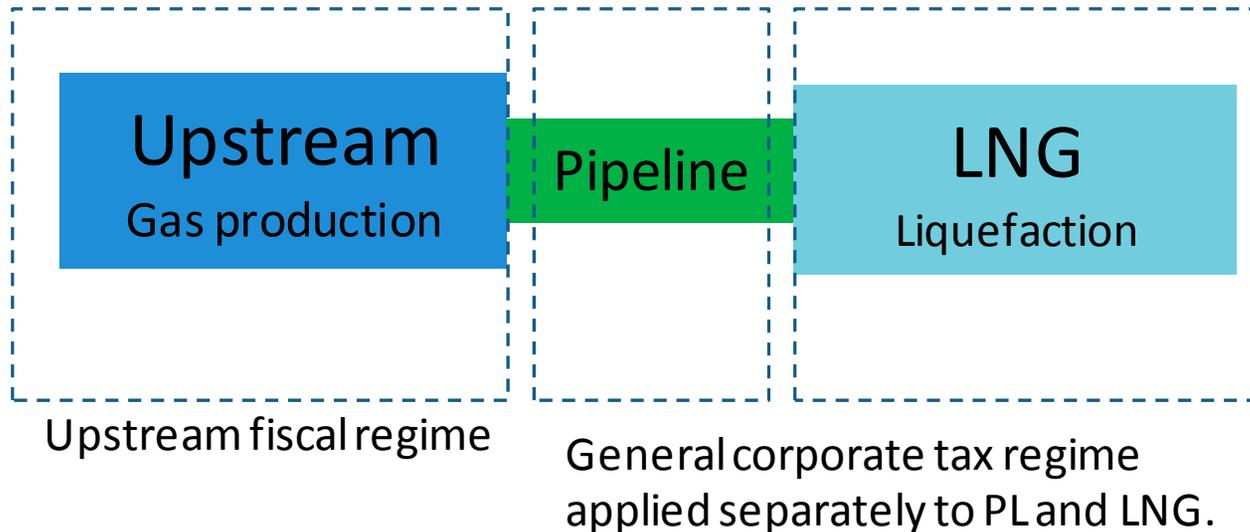
- Separation of gas and oil cost and revenue streams (in combined production) less necessary if fiscal regime profit-related
- The chain can be 'segmented' – different ownership of each link – or 'integrated' – the same companies own the entire chain
- Most integrated projects are either LNG exports or domestic power generation (IPP)
- Major distinction between domestic and export sales: **prices**
  - domestic energy prices in many countries have been regulated and kept as low as possible – now almost universally increasing
  - export prices have been significantly higher and agreed under long term sales contracts, often with some linkage to oil prices
- Another distinction: **costs**
  - export of gas normally incurs significant additional processing and transportation costs
- In a segmented chain, agreements set the price and level of economic rent achieved in each link – may or may not be at arm's length
- Government may own one or more links of the chain and take economic rent
- Where there is common ownership but different tax systems for each link, there are no 'arm's length' prices and proxy transfer prices need to be established
- The alternative is to treat the entire project as the taxable entity

# Defining the taxable entity

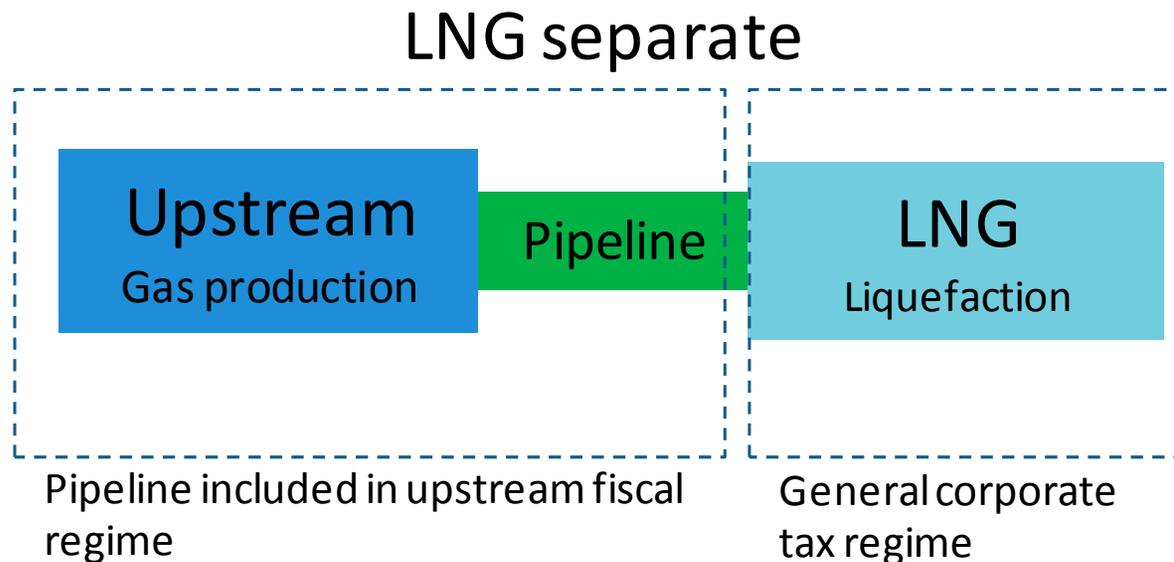
- Elements of the fiscal regime may only apply to specific links in the chain
- Mid/downstream elements tend to be treated as general industrial projects and are subject only to standard corporate income tax
  - major projects, such as greenfield LNG plants, sometimes receive fiscal incentives; FAD would usually advise against
- Upstream production tends to be subject to more complex fiscal terms
  - bonuses, royalty, production sharing, additional profits taxes
  - corporate income tax usually payable or replaced with a special petroleum profit tax
  - oil and gas production treated separately or together for tax purposes
  - individual licenses or fields may be ring-fenced for elements of the fiscal regime
- The fiscal 'take' tends to be much higher from upstream than mid/downstream
- Only projects which have a fiscal 'ring fence' around the entire project are truly 'integrated' - if different tax systems apply to upstream and mid/downstream then, even with common ownership, the project is 'segmented'

# Segmented project (1)

## Fully Segmented

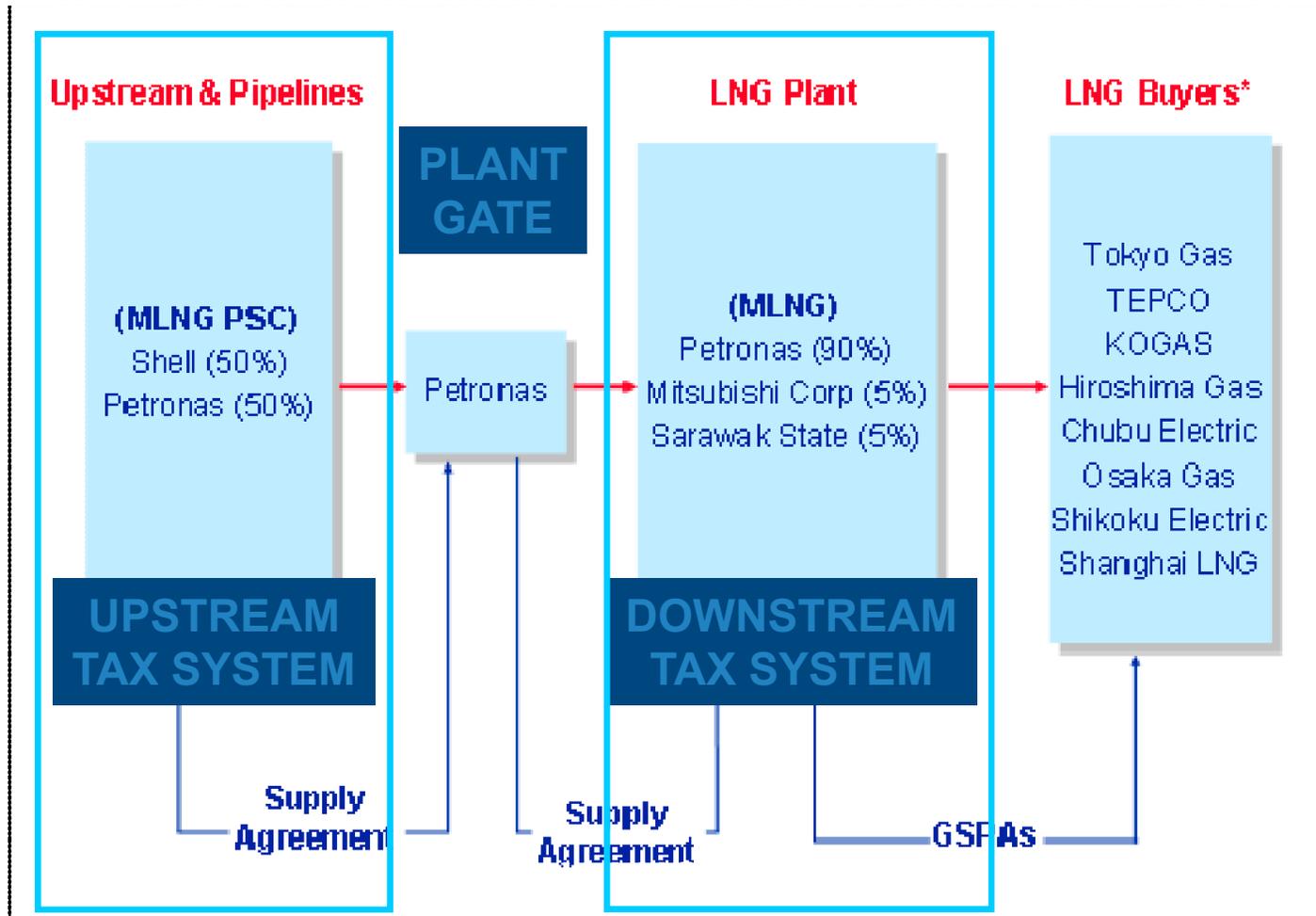


# Segmented project (2)



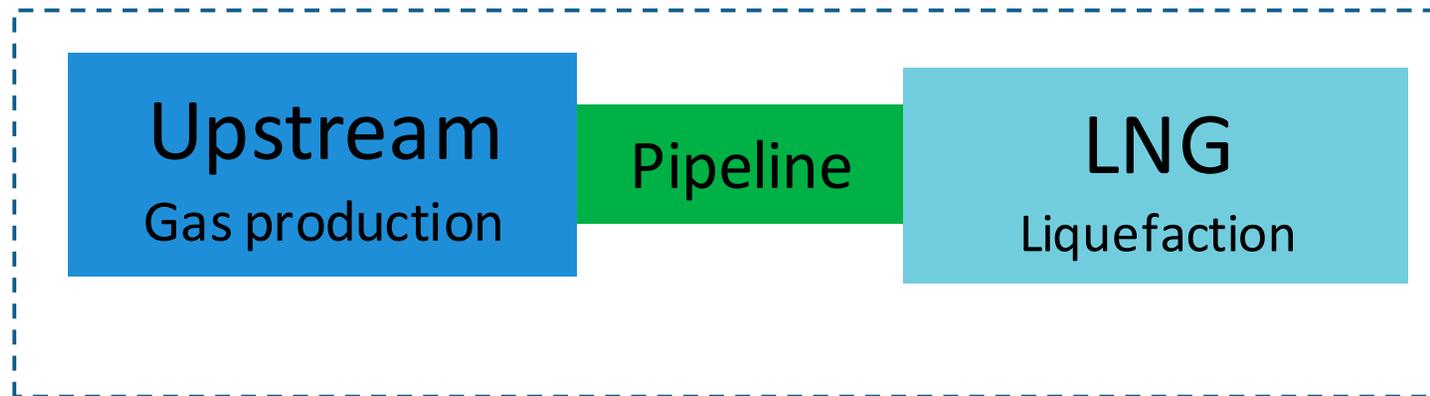
1. Upstream sells feed gas to LNG; LNG plant sells LNG
2. Or, Upstream sells LNG, pays processing fee to LNG

# Segmented taxation example: Malaysian LNG



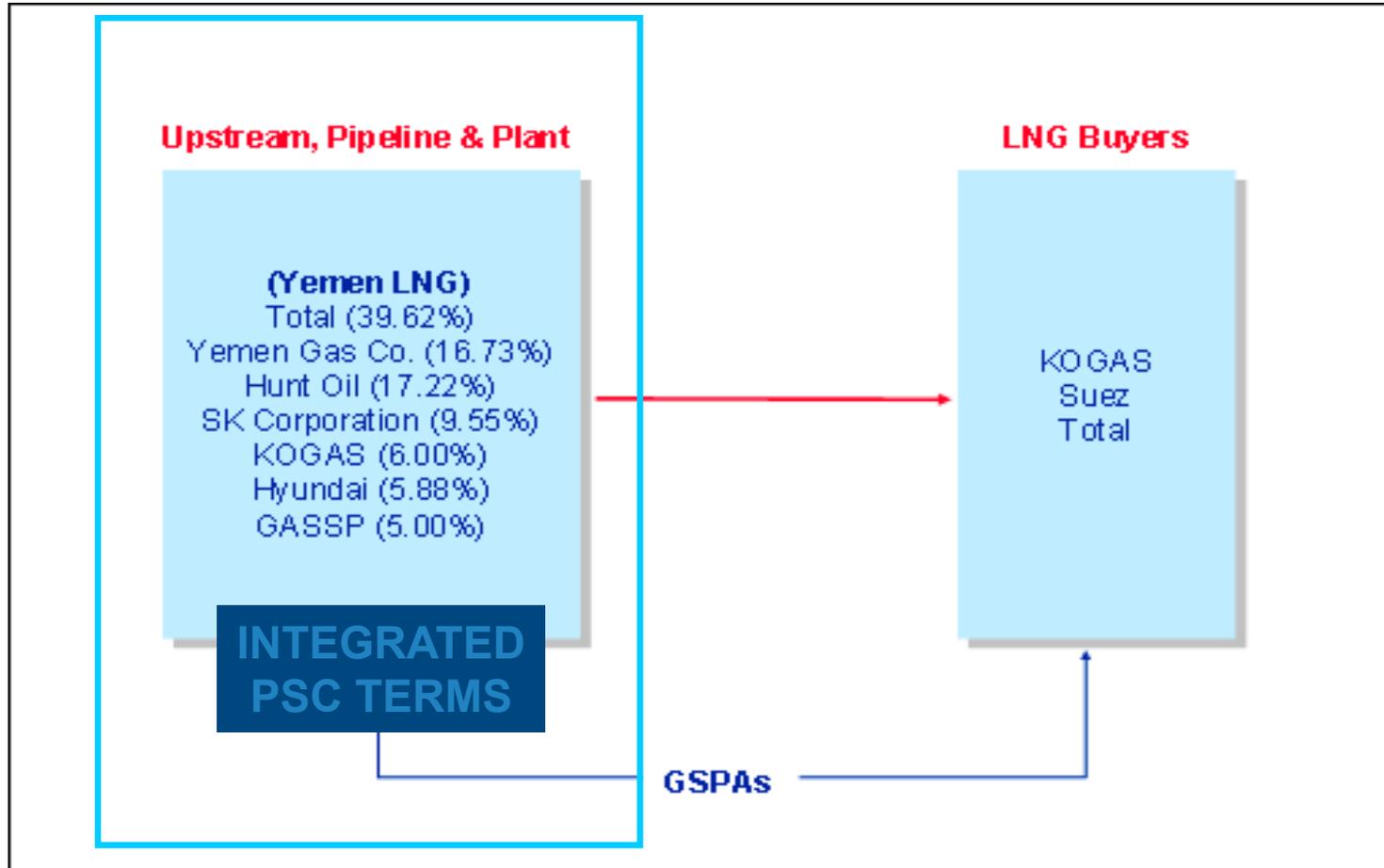
# Aggregated project

Fully aggregated

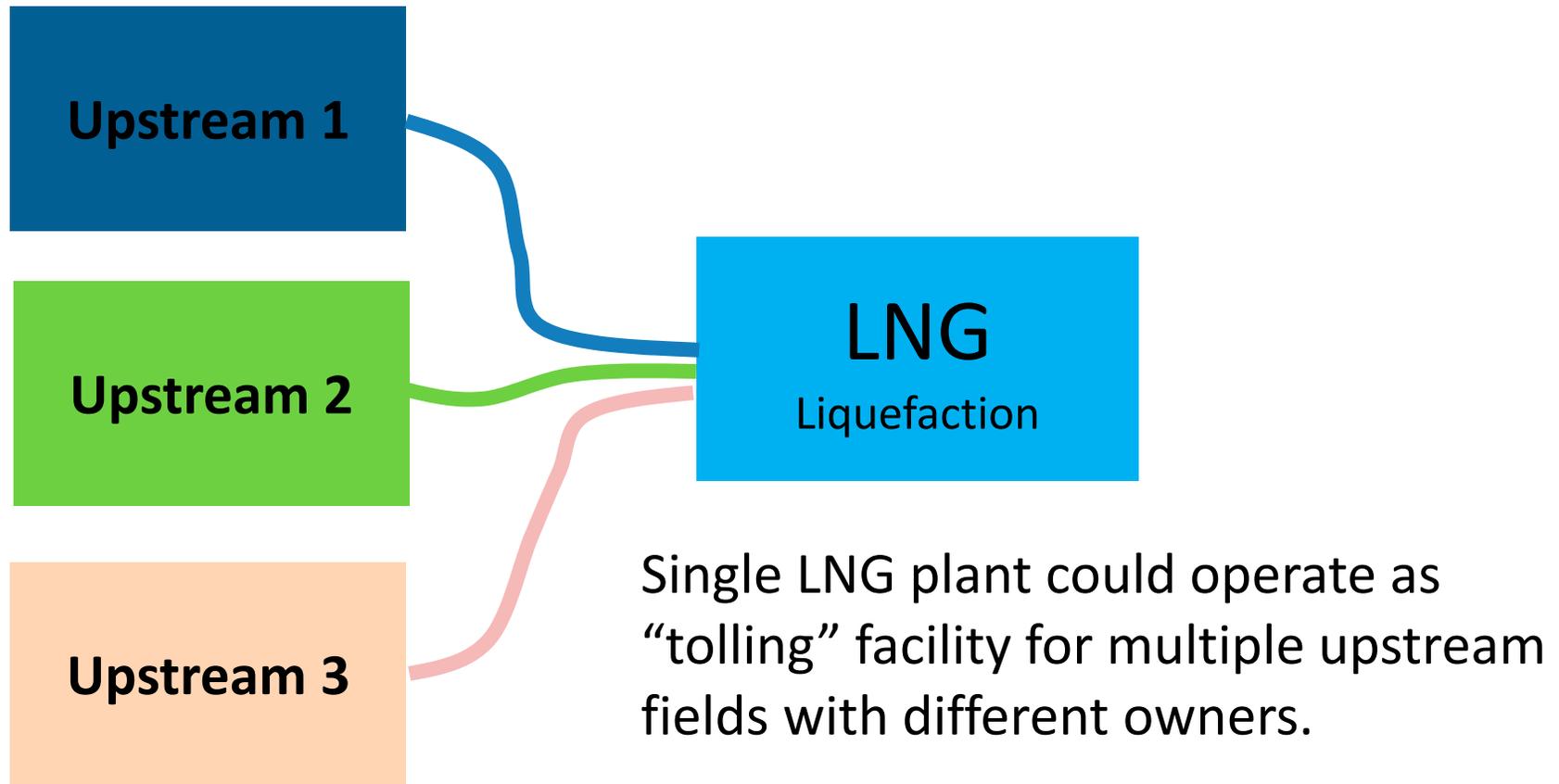


Single fiscal regime applied to aggregated project

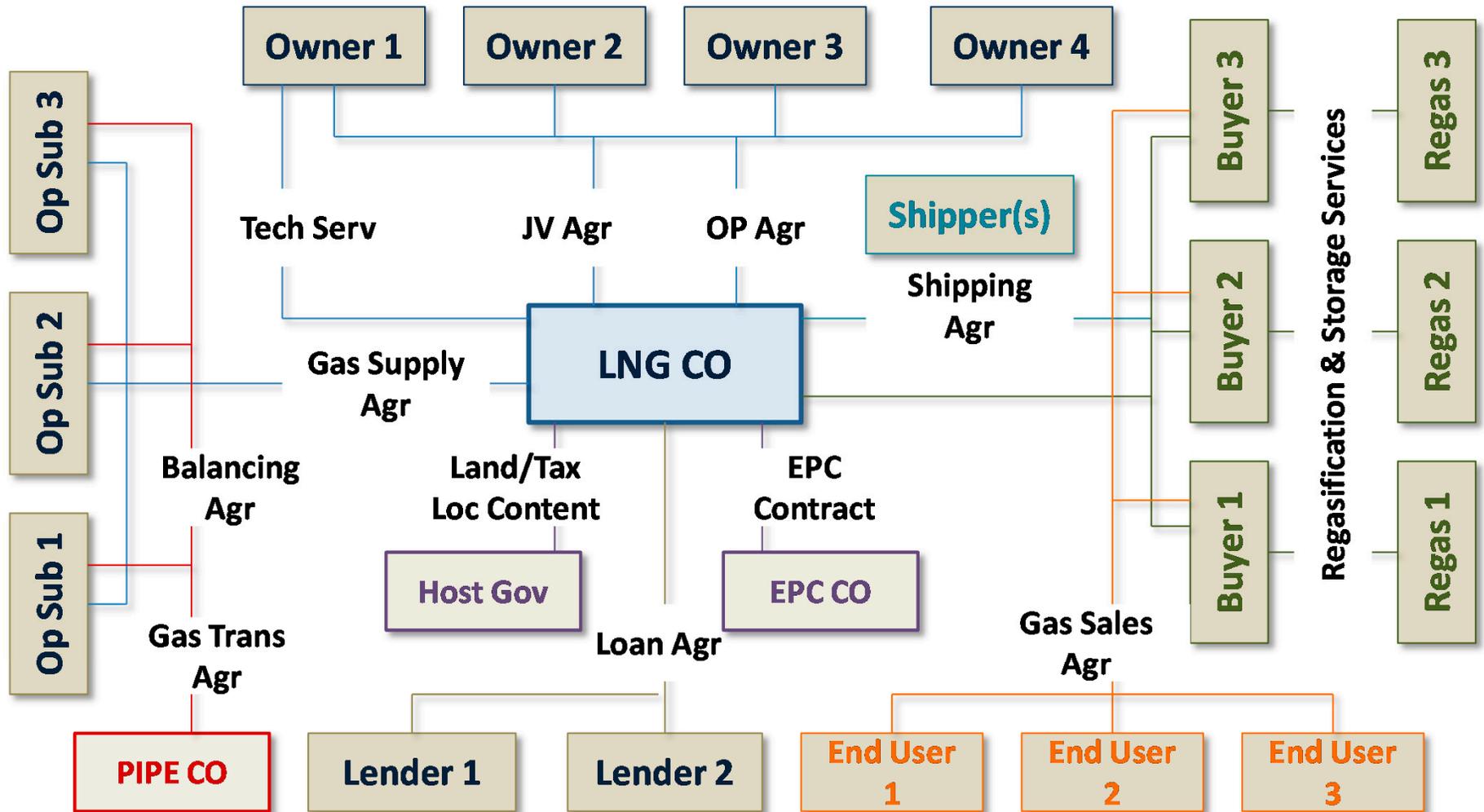
# Integrated taxation example: Yemen LNG



# A key reason to segment



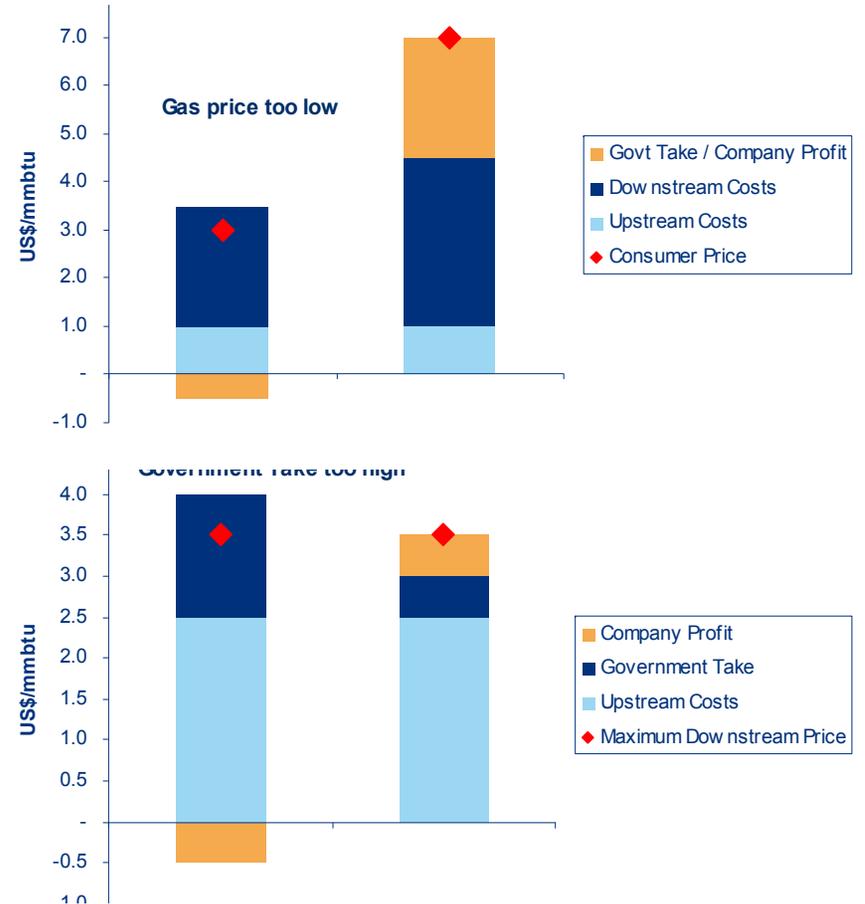
# Commercial Complexity



Source: World Bank LNG Import Strategy for World Bank Client Countries. Robert M Lesnick Oil & Gas Program Coordinator David J. Santley Senior Petroleum Specialist

# Subsidised Prices or Government Take?

- Domestic gas pricing and fiscal policies must be developed simultaneously
  - Regulated consumer prices can render projects uneconomic (unless subsidized)
  - Fiscal terms need to be adjusted to take this into account
  - Regressive fiscal terms (revenue rather than profit based) can be particularly harmful in a low price environment
- In extreme cases, government may have to subsidise producers as well
  - Nigerian domestic prices have been so low that only oil producers who receive 85% tax relief on capital costs (but pay 30% tax on gas profits) can supply gas economically
- Government to decide between subsidising consumers and collecting fiscal revenue



## Natural Gas Pricing & Taxation

# Upstream natural gas prices

- Government owns gas and only reimburses costs: [Algeria](#), [Oman](#), [UAE](#)
- Government establishes prices for royalty/taxation purposes: Alberta's "select prices"
- Spot markets: currently USA, Canada and UK, and beginning to develop in Europe
- Gas price formulae are established in upstream contract: Egypt PSC, Timor-Leste
- Consumer contracts
  - normally 20-30 years with volume and price commitments – this is the most common form of pricing for direct sales to consumers in developing countries
  - consumer contracts for export sales are normally agreed with the plant owners and the upstream "share" of the price (netback) needs to be established
- Consumer price netbacks
  - upstream receives final sales price less regulated tariffs/tolls payable to mid/downstream operations (Indonesia, Trinidad (Atlantic LNG 2/3/4))
  - upstream receives a fixed % of FOB sales price (Nigeria LNG)
  - upstream and downstream agree sharing of final sales price (e.g. Trinidad (Atlantic LNG 1))
  - Upstream price agreed by "competing fuels" formula: Mozambique to South Africa project
- If upstream and mid/downstream owners are the same but tax rules are different, a proxy transfer price is required

# Petroleum valuation

- Value for profits tax, royalty, production sharing should be identical or easily reconciled
- Taxing point = delivery point
- All liquids (except LNG) treated as oil
- Government right of approval over gas contracts and pricing terms
- Recognize arm's length prices/terms where available
- Rules for determining pricing where no contract
  - Advance Pricing Arrangement
  - Comparable Uncontrolled Price
  - Index to competing fuels

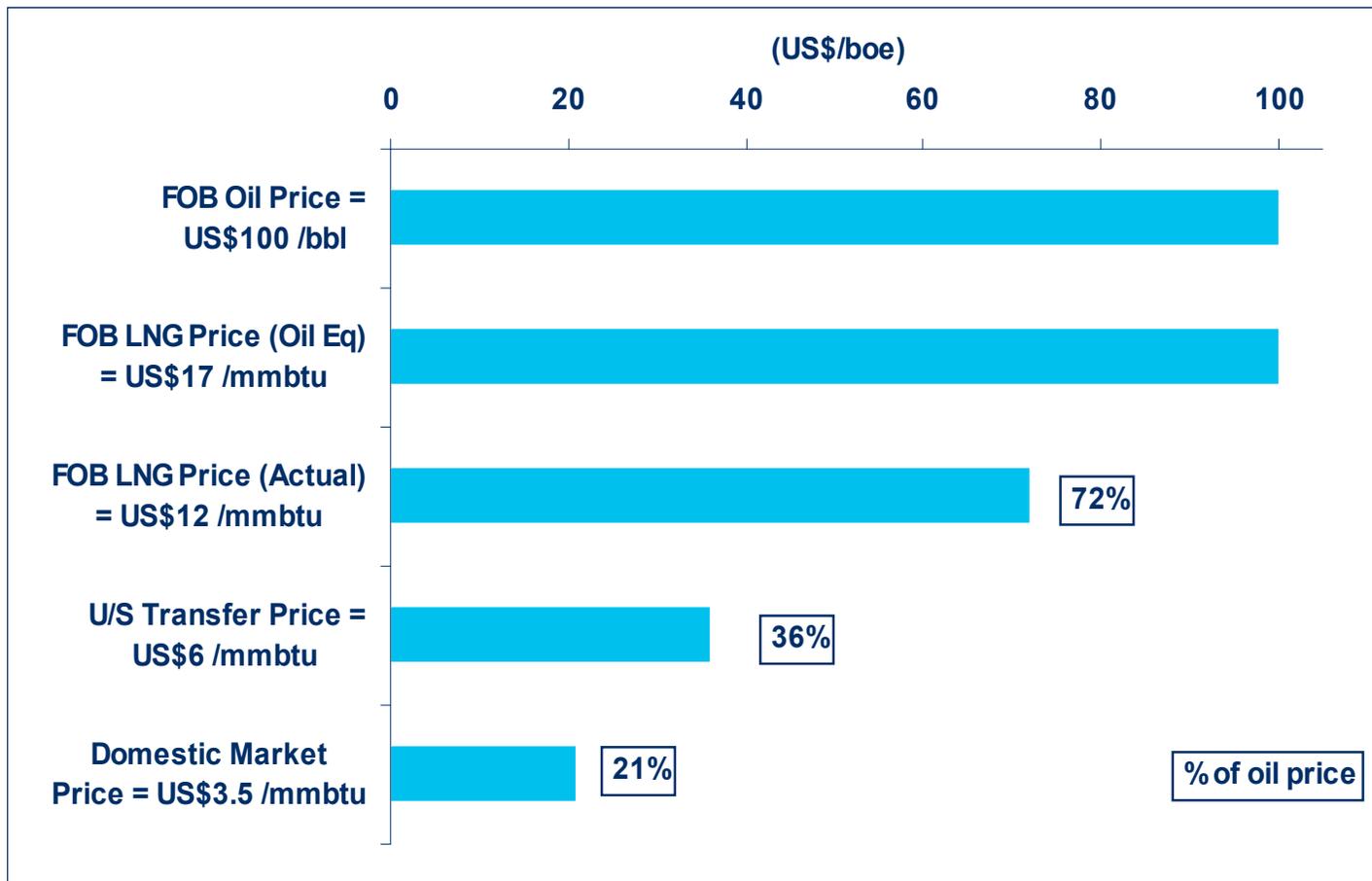
## Differentiating Fiscal Terms

# Gas vs Oil - 1

- Upstream gas project economics are normally much less robust than oil
  - lower prices per b.o.e. (either domestic regulations or export netbacks)
  - higher transportation costs
  - longer, flatter production profiles (which reduces the present value of future production)
- To compensate, many governments offer fiscal incentives to gas
  - lower royalty rates (Nigeria, Tunisia, Vietnam)
  - higher cost recovery ceilings and/or profit shares (Egypt, Indonesia, Malaysia)
  - lower tax rates (Nigeria, Tunisia, Papua New Guinea)
  - exemption from certain oil taxes (Trinidad & Tobago (SPT))
  - Deductions for gas infrastructure against oil revenue streams (Trinidad and Tobago, Nigeria)
- Alternative approach is to levy additional taxes on export sales to reduce incentive to export
  - Argentina, Russia
- Where local gas prices are not regulated, fewer (if any) incentives offered
  - USA, Canada, Norway, UK

## Differentiating Fiscal Terms

# Oil vs Gas Prices



Source: Wood Mackenzie

## Differentiating Fiscal Terms

# Gas vs Oil - 2

- Increasing trend toward linking fiscal take to project profitability permits the same fiscal terms to apply to oil and gas
  - automatically provides lower take from less valuable projects and vice versa
- Major issue in differentiated fiscal regimes is the treatment of liquids associated with gas production (condensate) – treat as oil or gas revenues?
  - high liquids content reduces breakeven gas prices and can often “make or break” gas projects
  - very high taxation (oil rates) on condensate can nullify this – (North West Shelf gas project in Australia, now superseded by PRRT)
  - particularly important issue when gas is associated with oil production

# Conventional gas pricing mechanisms

## Cost-plus principle (additive methodology)

*Sales price = production cost + transportation services + overheads + profit margin*

## “Market-value” or netback value principle (subtractive methodology)

- Introduced in 1962 by Dutch Minister of Economic Affairs as the basis for natural gas marketing (previously the cost-plus principle was used)

*“Netback value” at the point of sale = “market value” of natural gas in inter-fuel competition (in each market sector) - costs of transport services - overheads and profit margin*

## Long-term oil-indexed contracts

- Remain the dominant form of GSAs in northwestern Europe

### Europe Model

$P_n = P_o \times (W_1 \times F_1 / F_{1(t=0)} + W_2 \times F_2 / F_{2(t=0)})$	
P <sub>o</sub>	Original negotiated price at time 0
W	Weighting factors/percentage of alternate fuels
F1, F2	Alternate Fuels' prices published by third parties, low/high sulfur fuel oil, and coal are common alternative
Inflation Component	May be added.

### Japanese Model

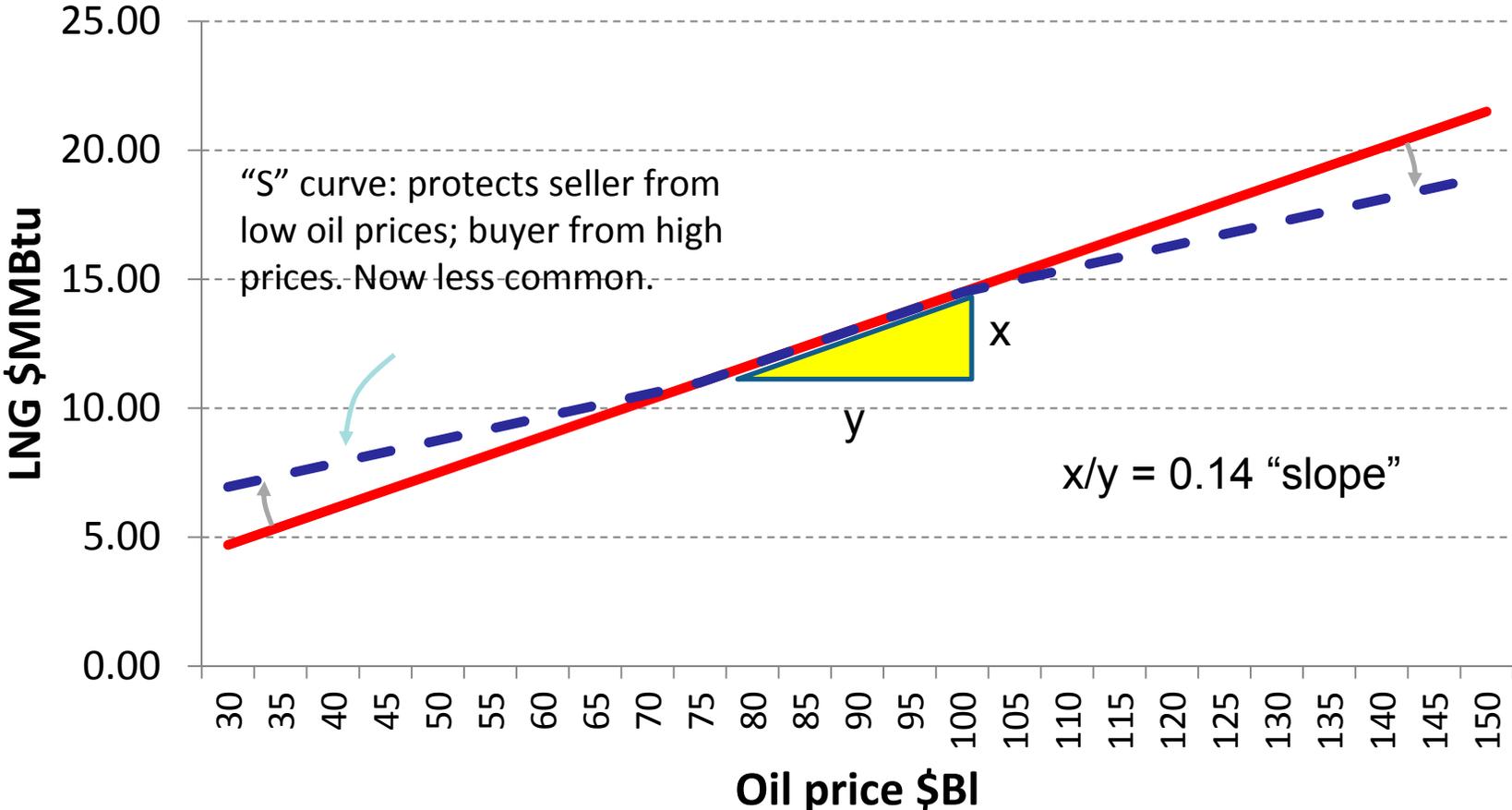
$P_n = C_o + B_1 \times \text{Brent}$	
C <sub>o</sub>	Base Price
B <sub>1</sub>	Coefficient of adjustment
F1, F2	A basket of fuels' prices published by third parties,
Inflation Component	May be added.

# LNG pricing

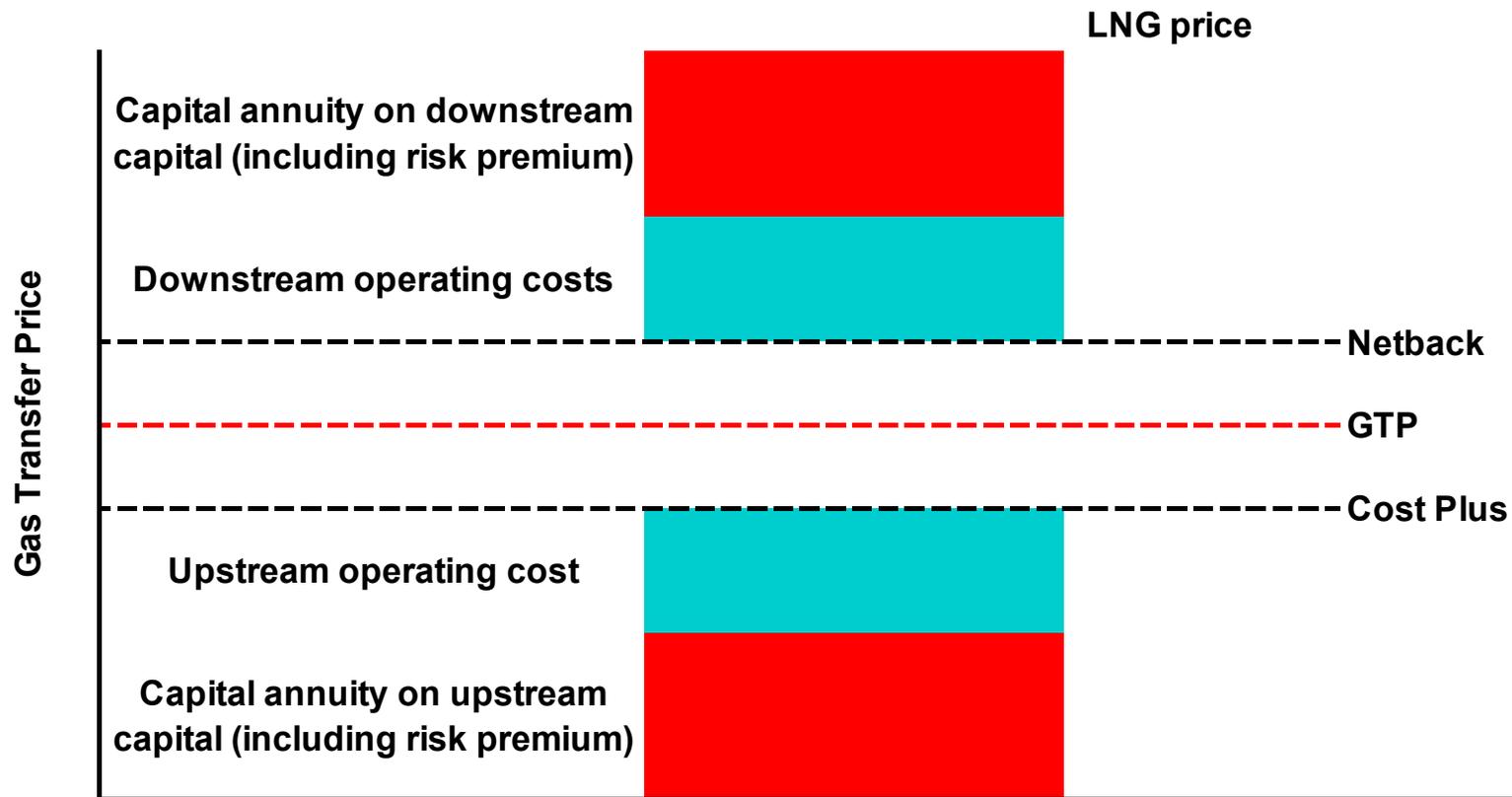
- In Asia, a formula relative to oil
  - $\text{LNG } \$\text{MMBtu} = \text{Oil price } \$\text{BI} * A + B$ 
    - A = “slope”; 0.14 – 0.15 in some deals
      - $\$100 \text{ BI} * 0.14 = \$14.00 \text{ MMBtu LNG}$ 
        - = around 80% “parity “ with oil
        - Perfect “parity” would be slope 0.172 <sup>1</sup>
    - B = constant (negotiated, maybe zero)
- In India; formula relative to competing fuels
- Distance to customer matters: shipping costs

1/ = 1 / 5.8 MMBtu per Barrel oil

# LNG “slope”



# Residual Pricing Mechanism - Australia



## Conclusions and implications for tax policy

- Domestic gas pricing and fiscal policies must be developed simultaneously
- If upstream and downstream fiscal regimes are different – which is normal – there is a strong rationale for upstream and mid/downstream operations to be segmented
- Where ownership of upstream and mid/downstream operations is the same, a proxy transfer price needs to be established
- Alternative approach is to have a separate tax regime for integrated gas projects and treat the entire project as the taxable entity
- Role of national oil company normally very important as it may have different equity interests in upstream and mid/downstream
- In integrated export projects, government needs to closely monitor and benchmark agreed market prices and costs in each link of the chain to ensure taxable income is fairly calculated
- Government and producers should aim to share in realised market prices which are greater than expected – needs to be addressed in gas sales agreements
- Gas projects may require more attractive fiscal terms than oil projects - although fiscal terms linked to project profitability could apply to both
- Where liquids are taxed at a higher rate than gas, it is important to consider how condensate is treated – if liquids, then higher tax revenue, but also a higher price will be required for gas