

Comments on Tax Incentives

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Why are tax incentives popular ?

- ▶ Tax incentives as departure from “benchmark tax” such as tax holiday, reduced tax rates and investment allowance/credits are popular in both developed and developing economies
- In the context of global economy where tax competition has been intensified, tax incentives are more effective instruments **to attract mobile capital** than statutory tax rate
- ✓ Ramsey rule of optimal taxation
- From the perspective of domestic economy, tax incentives can be used to direct scarce resources for more productive/external benefit generating sectors.
- ✓ **Industrial policy of Japan**

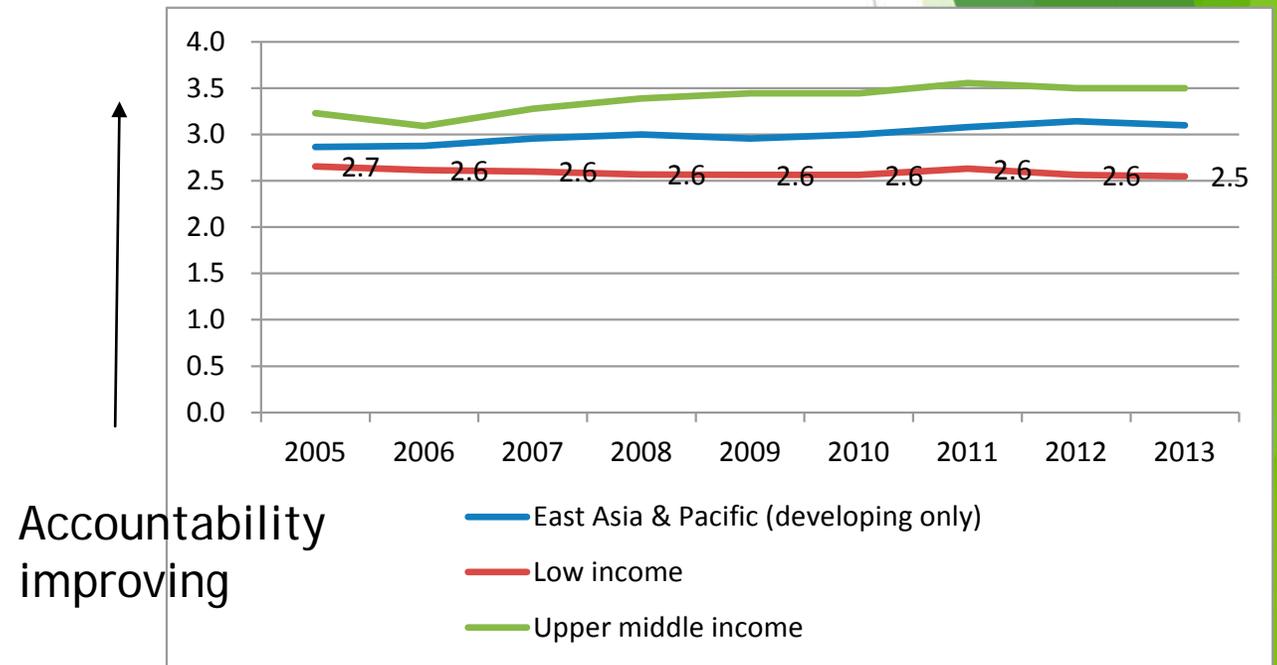
Case for tax incentives	Characteristic
I Strong	a. Internationally particularly mobile activity b. Positive externalities
II. Ambiguous	a. Regional rents b. Unattractive location c. Tax cut could spark reactions in other jurisdictions
III. Weak	a. Location-specific rents b. None of the above

Source: Klemm(2009)

Tax incentives for developing economies

- ▶ In developing economies, tax incentives can serve as a sort of second best device to ex ante compensate (i) corruption and (ii) (ex post) hold-up
- **Second best nature** given weak law enforcement and lack of commitment
- ▶ Corruption as bribery and red tape as business cost
- ▶ Hold-up problem due to discretionary tax or nontax burden increase after investments.
- Tax incentives as **a signal** of business friendly environment

CPIA transparency, accountability, and corruption in the public sector rating (1=low to 6=high)



What are risks of tax incentives?

- ▶ Tax incentives can be missed to create (artificial) rent and then vested interest distorting economic activities and increasing rent seeking activities/corruption.
- Tax incentives as **hidden pork** barreling/subsidy

- ▶ International tax competition could be intensified with the use of tax incentives
- All competing countries including home and host ones can suffer from **tax base erosion**
- ✓ Adequate policy instruments as tax incentives are not necessarily welfare improving

- ▶ Decisions of tax incentives may be fragmented among different line ministries within government and/or between the central and subnational governments
- Over-spreading incentives as consequence of **coordination failure**
- Tax incentives may turn out to be **out of control**

What are risks of tax incentives?

- ▶ Tax incentives give competitiveness advantage to certain sectors/firms as FDIs relative to others, which can cause the latter being **crowded out** by the former
- ✓ Ex: FDI versus domestic firms, existing firms versus new firms
- **Substitution effect** ⇒ Net effects on investment and growth are not clear
- ✓ Evidence = low tax rate attract FDI but does not necessarily enhance overall investment.

- ▶ Tax incentives may be more favorable to less profitable investments
- Tax incentives mostly affect **marginal effective tax rate** applicable to zero profit project
- ✓ **Production efficiency** may be undermined with differentiated marginal effective tax rate.
- ✓ **Statutory tax cut with base broadening** rather favors profitable project

- ▶ Tax incentives will make international tax coordination **more difficult**
- Coordination on one dimension such as minimum statutory tax rate and definition of tax base can be offset by the strategic use of tax incentives such as preferential tax⁵ rate and investment tax credit

How to control tax incentives?

- ▶ The bottom line is that tax incentives must remain **under control** of the central government that initiates growth/development
- ▶ **Transparency**=Information disclosure can assure cost-consciousness of tax incentives to taxpayers as well as policy makers
 - ✓ Tax expenditure budget
- ▶ Policy evaluation=cost and effectiveness analysis ex ante and ex post can be used to **build and scrap** tax incentives
 - ✓ **Evidence based** policy decision

Box 3-1

OECD Reporting Guidelines for Tax Expenditures

- The estimated cost of tax expenditures should be disclosed as supplementary information in the [annual] budget.
- ...A discussion of tax expenditures for specific functional areas should be incorporated into the discussion of general expenditures for those areas in order to inform budgetary choices.

Source: *OECD Best Practices for Budget Transparency*, 2002.

Table 1: International comparison of range of tax expenditure budget

Country	Coverage		Classification
	Types of tax	Level of government	
Australia	Personal income tax, retirement benefits tax, fringe benefits tax, business tax, excise tax.	Commonwealth government (Central Government)	By broad economic function, by type of taxpayer affected, and by the particular benchmark to which they relate
United Kingdom	Personal and corporate income tax, capital gains tax, inheritance tax, stamp duty, national insurance contributions, and VAT	Central government	By tax expenditures, by structural relief, of by relief, with tax expenditures and structural components under each tax if possible by budgetary functional category
United States	Personal income tax, corporate income tax, estate and gift taxes, and social security contributions	Federal government	By budgetary functional category.

Source: Uemura(2009) Note: Quoted from Bixi, Valenduc and Swift ed. (2003)

- ▶ Some countries publish tax expenditure budget that provides amount of tax expenditure as outlay=foregone revenue.
- The publication is to assure accountability and equal budgetary treatment between tax incentives and subsidy expenses
- ✓ With tax incentive, budgetary size of government could be larger

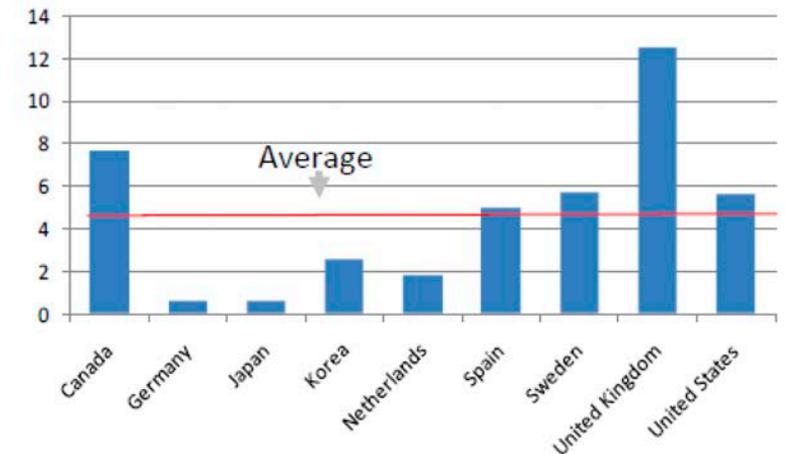
Tax expenditure budget

Office of Parliament Budgetary Office
Canada
Federal Tax Expenditures: Use, Reporting and Review 2011

Figure 1-2

International Value of Tax Expenditures

Percent of GDP



Source: Tax Expenditures in OECD Countries. 2010.

Notes: Reported for 2009 calendar year, or closest period.

Policy evaluation

- ▶ Policy evaluation on tax incentives should address both ex ante prospect and ex post assessment based on **logic model and quantitative target**.

- Empirical study will be of use to quantify effect of tax incentive and assess statistical significance.

$$Y_{it} = \alpha_i + \beta \times D_{it} + X_{it}\gamma + \varepsilon_{it}$$



$$\hat{\beta} = E[Y_{it} | D_{it} = 1] - E[Y_{it} | D_{it} = 0]$$

← Difference in difference Study

Table 1: Key Evaluation Questions

Ex Ante Evaluations	Ex Post Evaluations
1. What objective does the tax expenditure aim to achieve?	1. Is the tax expenditure still relevant ?
2. What market failure is being addressed?	2. How much did the tax expenditure cost ?
3. Is a tax expenditure the best approach to address the market failure?	3. What was the impact of the tax expenditure?
4. What economic impact is the tax expenditure likely to have?	4. Was it efficient ?
5. How much is it expected to cost ?	

Report on Tax Expenditure 2014
Ireland

	FDI	Pr. investment	Real growth
CIT rate	-	(-)	-
Holiday	+	0	0
Inv. allowance	0	0	0

Source: Klemm(2009)

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Implementation Guidelines for Policy Evaluation Pertaining to Special Taxation Measures

(May 28, 2010)

Approved at the Interministerial Liaison Meeting on Policy Evaluation)

These Guidelines, under the framework of the Government Policy Evaluation Act (Act No. 86 of 2001; hereinafter referred to as the “Evaluation Act”), provide standard guidance for the contents, procedures, and other matters related to the evaluation of policies pertaining to special taxation measures on national tax and tax-burden reduction measures on local tax (hereinafter referred to as “special taxation measures”) in order to contribute to carrying out smooth and effective evaluation of policies pertaining to special taxation measures and to provide useful information for examination work by administrative organs and for tax revision work by the government, thereby fulfilling the requirement of accountability to the public.

Two stage assessment

- ✓ Stage 1: Own/internal assessment
By line ministries
- ✓ Stage 2: Check by the third party
=The Administrative Evaluation Bureau of MIC



Criteria of Evaluation

- Necessity =Mission is clearly stated or not
- Effectiveness =Target value and foregone revenue are properly set or not
- Appropriateness = There are no other better means to achieve the same objective or not

Policy evaluation in Japan

