

### Reforming Tax Policy and Administration in Bangladesh

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#### **Outline**

- Main objectives of reform programs at NBR
- Major achievements of NBR
- Projection of NBR revenue
- Tax policy reform
- Tax administration reform
- Major challenges
- Concluding remarks



- Increase revenue productivity through enhanced taxpayer compliance
- Provide better services to taxpayers by introducing automated system
- Promote investment and employment opportunities
- Facilitate international and regional trade

## 2. Major Achievements of NBR



#### 2.1. Past revenue collection efforts

With the exception of FY 2007-08 (an abnormal year), revenue target could be achieved only in FY 2009-10 during the period from FY 2001-02 to FY 2009-10 (Figure 1).

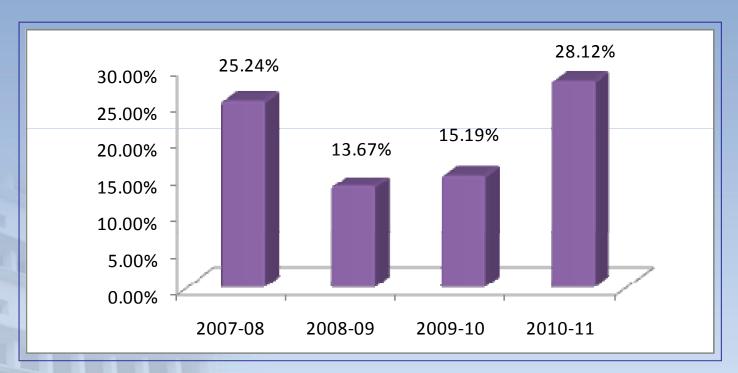
Figure 1: NBR Revenue Deficit / Surplus





# 2.2 Current revenue growth (July-February)

#### Figure- 2: Revenue growth (July-February)



Fiscal Year

# 3. Projection of NBR Revenue



## **Table 1: Key Performance Indicators**

|  | 2009-          |                            |                           | Projection    |               |               |               |               |
|--|----------------|----------------------------|---------------------------|---------------|---------------|---------------|---------------|---------------|
| Indicators   | 2010<br>Actual | 2011<br>Original<br>Target | 2011<br>Revised<br>Target | 2011-<br>2012 | 2012-<br>2013 | 2013-<br>2014 | 2014-<br>2015 | 2015-<br>2016 |
| Tax- GDP ratio   | 9.0            | 9.3                        | 9.6                       | 10.2          | 10.8          | 11.4          | 12.0          | 12.6          |
| Share of taxes on income and profit in NBR revenue (%)   | 27.47          | 28.93                      | 29.16                     | 29.81         | 31.57         | 33.20         | 34.50         | 36.00         |
| Share of taxes on domestic production in NBR revenue (%) | 35.09          | 34.83                      | 34.98                     | 35.77         | 35.50         | 35.35         | 35.53         | 34.43         |
| Share of trade taxes in NBR revenue (%)                  | 36.83          | 35.22                      | 35.22                     | 33.72         | 32.22         | 30.72         | 29.22         | 27.72         |
| Ratio of expenditure to tax collection (per Tk. 100)     | 0.74           | 0.72                       | 0.72                      | 0.70          | 0.65          | 0.54          | 0.49          | 0.47          |

# 4. Tax Policy Reform



## 4.1. Income tax policy

| Reform measures taken/to be taken   | Time frame                            |
|---|---------------------------------------|
| Consultation with stakeholders on the proposed property tax                               | Submission to Parliament in June 2011 |
| Consultation on the draft ADR law   | Submission to Parliament in June 2011 |
| Draft direct tax code posted on the NBR website (www.nbr-bd.org) to elicit public opinion | Submission to Parliament in June 2012 |

## 4.2. Customs & VAT policy

| Consultation with stakeholders on the draft VAT Act, 2011 | Submission to Parliament in June 2011 |  |
|---|---------------------------------------|--|
| Rationalization of import tariff structure                | Submission to Parliament in June 2011 |  |

# 5. Tax Administration Reform



#### 5.1. Income tax administration

| Reform measures taken/to be taken   | Time frame       |
|---|------------------|
| Introducing taxpayer information and service centers on a trial basis   | June 2011        |
| Providing enhanced taxpayer services through spot assessment, tax fair etc.   | Continuing       |
| Tax calculator installed on the NBR website   | Done             |
| Introducing incentive based taxation system through tax cards, certificates etc. for enhancing tax payer compliance (a lesson for others) | Done             |
| E-filing of income tax returns on a pilot basis (LTU and Zone-8)  | Done             |
| Strengthening of Central Intelligence Cell (CIC) for combating tax evasion  | Continuing       |
| Online TIN issue and linking TIN with national ID   | December<br>2011 |



# Holding Tax Fair: A Lesson for Others



Source: BBC website

Amazing success of Bangladesh's tax 'funfairs': BBC (UK) 2 Oct 2010

•Bangladesh's taxman tries a different approach: The National (UAE): 3 Oct 2010



## 5.2. Customs and VAT administration

| Reform measures taken/to be taken  | Time frame    |
|--|---------------|
| Online VAT registration and return submission on a trial basis in LTU and Dhaka (South) Commissionerate                        | Done          |
| Automation of Dhaka Customs House  | Done          |
| Limiting PSI activities to certain low-risk items in a bid to build capacity of customs officials                              | Done          |
| All LC stations being brought under the ASYCUDA World system with Risk Management Module for online processing of declarations | June 2011     |
| Separating tax policy from enforcement   | June 2011     |
| Online BIN issue and VAT return data entry   | December 2011 |
| Strengthening training and research capacity of NBR  | June 2012     |

# 6. Major Challenges



- Low taxpayer compliance: Less than 1% of the population pay income tax. The compliance rate in case of VAT is 7%.
- Significant tax evasion exists (about 34% of tax collected and 3% of GDP in FY 2009-10, TIB 2011).
- Tax expenditures in the form of tax exemptions and incentives constituted 2.52% of GDP in FY 2005-06.
- The business process is mainly manually operated with little automation.



# 7. Concluding Remarks

- The government is committed to build Digital Bangladesh.
- We are developing a time-bound NBR modernization plan for reforming tax administration with a focus of building Digital NBR by December 2013.
- We are thankful to IMF for providing technical assistance, including most recently from policy reviews.
- We highly appreciate IMF technical assistance concerning the operationalization of the new VAT law.
- We urge upon IMF to continue technical assistance in implementing our reform agenda especially in combating tax evasion.