

**REVENUE MOBILIZATION IN SUB-SAHARAN AFRICA**  
**Nairobi, Kenya, March 21-22, 2011**

*March 20, welcome and arrival reception, Intercontinental Hotel, 6:30-8:00 p.m.*

**DAY 1--March 21**

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| 8:30-9:15          | Registration   |
| <b>9:15-10:00</b>  | <b><u>Session 1: Revenue mobilization in sub-Saharan Africa: Lessons learned and challenges ahead</u></b>  |
| <b>Chair:</b>      | <b><i>Joseph Kinyua Permanent Secretary, Ministry of Finance, Kenya, OR Senior Representative from Kenya Ministry of Finance</i></b>                                   |
| 9:15-9:40          | Welcome and opening remarks,<br><i>Uhuru Kenyatta, Minister of Finance, Kenya</i>  |
| 9:40-10:00         | Opening remarks,<br><i>Carlo Cottarelli, Director, Fiscal Affairs Department, IMF</i><br><i>Mark Plant, Deputy Director, African Department, IMF</i>                   |
| 10:00-10:30        | <u>Coffee and Press Conference</u>   |
| <b>10:30-12:00</b> | <b><u>Session 2: An overview-- Trends and experiences</u></b>  |
| <b>Chair:</b>      | <b><i>Michael Waweru, Commissioner General, Kenya Revenue Authority</i></b>  |
| 10:30-11:00        | Presentation of FAD paper on revenue mobilization<br><i>Victoria Perry, Chief, Tax Policy Division, Fiscal Affairs Department, IMF</i>                                 |
| 11:00-11:30        | Country examples, lessons learned:   |
|                    | 1. Uganda: <i>Allen Kagina, Commissioner General, Uganda Revenue Authority</i>   |
|                    | 2. Senegal: <i>Amadou Bâ, Director General, Senegal Tax Administration</i>   |
| 11:30-12:00        | Open discussion  |
| 12:00-1:30         | <u>Lunch</u>   |
| <b>1:30-3:00</b>   | <b><u>Session 3: Regional integration: issues and challenges</u></b>   |
| <b>Chair:</b>      | <b><i>Sérigne Mbacké Sougou, Economic and Fiscal Policy, Commission of the West African Economic and Monetary Union</i></b>  |
| 1:30-2:00          | Presentation on issues of particular relevance for regional integration in low income countries, <i>Frank Flatters (Professor Emeritus, Queens University, Canada)</i> |
| 2:00-3:00          | Panel followed by open discussion:   |
|                    | 1. <i>Alloyce Mutabingwa, Deputy Secretary General, East African Community</i>   |
|                    | 2. Botswana [SACU experience]: <i>Ken Morris, Commissioner General, Botswana Unified Revenue Service</i>   |
|                    | 3. Cameroon: <i>Alfred Assobo, Director General of Taxes, Ministry of Finance</i>  |
| 3:00-3:30          | <u>Coffee</u>  |

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| <b>3:30-5:00</b>     | <b><u>Session 4: Taxing natural resources</u></b>  |
| <b>Chair:</b>        | <b><i>Segolo Lekau, Commissioner of Internal Revenue, Botswana Unified Revenue Service</i></b> |
| 3:30-4:00            | Presentation: <i>Alistair Watson, Fiscal Affairs Department, IMF</i>                           |
| 4:00-5:00            | Panel followed by open discussion:   |
|                      | 1. Liberia: <i>Elfrieda Tamba, Deputy Minister of Finance</i>                                  |
|                      | 2. <i>Marc Ona, Head, Brainforest</i>  |
|                      | 3. <i>Michael Bossick, General Manager, Global Tax Advisory, Rio Tinto</i>                     |
| 6:00-7:00            | <u>Reception</u> hosted by IMF   |
| 7:00 p.m.<br>Onwards | <u>Official conference dinner</u> hosted by Government of Kenya                                |

### DAY 2--March 22

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| <b>9:00-10:30</b>  | <b><u>Session 5: Business taxation: incentives and international aspects</u></b>                             |
| <b>Chair:</b>      | <b><i>Lawrence Kiiza, Director, Economic Affairs, Uganda Ministry of Finance</i></b>                         |
| 9:00-9:45          | Tax expenditure analysis, country experience:  |
|                    | 1. <i>Miguel Eduardo Pecho, Tax Study and Research Manager, Inter American Center of Tax Administrations</i> |
|                    | 2. Mauritius: <i>Sudhamo Lal, Director General, Mauritius Revenue Authority</i>                              |
| 9:45 -10:30        | Transfer pricing and international tax planning:   |
|                    | 1. <i>Nikhil Hira, Tax Partner, Deloitte East Africa, Nairobi—presentation</i>                               |
|                    | 2. South Africa: <i>Carmen Van Niekerk, Senior Auditor, South African Revenue Service</i>                    |
|                    | 3. <i>Dickson Khainga, Kenya Institute for Public Policy Research and Analysis, Nairobi</i>                  |
|                    | 4. <i>Ben Dickinson, Senior Advisor, OECD</i>  |
| 10:30-11:00        | <u>Coffee</u>  |
| <b>11:00-12:15</b> | <b><u>Session 6: Reforms to enhance governance in tax policy and revenue administration</u></b>              |
| <b>Chair:</b>      | <b><i>Ben Dickinson, Senior Advisor, OECD</i></b>  |
| 11:00-12:15        | Panel followed by open discussion:   |
|                    | 1. Ghana: <i>Seth Terkper, Deputy Minister of Finance</i>  |
|                    | 2. Kenya: <i>Duncan Okello, Regional Director, Society for International Development, Nairobi</i>            |
|                    | 3. <i>Carmen Schickinger, International Tax Compact, Bonn, Germany</i>                                       |
| 12:15-1:30         | <u>Lunch</u>   |
| <b>1:30-3:30</b>   | <b><u>Session 7: Tax and customs administration reform in Sub-Saharan Africa</u></b>                         |

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| <b>Chair:</b>    | <b>Logan Wort, African Tax Administration Forum</b>  |
| 1:30-2:15        | IMF reviews of administration in Francophone and Anglophone Africa; ITD pilot study on benchmarking tax administration indicators, <i>David Kloeden, IMF</i> |
| 2:15-3:00        | Panel discussion on country experiences:   |
|                  | 1. Rwanda: <i>Ben Kagarama</i> , Commissioner General, Rwanda Revenue Authority  |
|                  | 2. Mozambique: <i>Herminio Sueia</i> , General Director of Planning, Studies and International Cooperation   |
|                  | 3. Congo, DR: <i>Dieudonne Lokadi Moga</i> , Director General, General Tax Directorate   |
| 3:00-3:30        | Open discussion  |
| 3:30-4:00        | <u>Coffee</u>  |
| <b>4:00-5:00</b> | <b><u>Session 8: Lessons learned and the way ahead</u></b>   |
| <b>Chair:</b>    | <b><i>Carlo Cottarelli</i>, Director, Fiscal Affairs Department, IMF<br/><i>Mark Plant</i>, Deputy Director, African Department, IMF</b>                     |
| 4:00-5:00        | Panel discussion with administration and policy officials:   |
|                  | 1. Malawi: <i>Crispin Kulemeka</i> , Deputy Commissioner General, Malawi Revenue Authority   |
|                  | 2. Burundi: <i>Nicodème Nimenya</i> , Commissioner for Domestic Taxes  |
|                  | 3. Nigeria: <i>Ifueko Omoigui Okauru</i> , Executive Chairman, Nigeria Federal Inland Revenue Service  |
|                  | 4. Senegal: <i>Abdoulaye Niane</i> , Chief, Strategy, General Directorate of Taxes   |

**CONFERENCE END**