

Table 1. Mali: Summary and Timetable of Macroeconomic and Structural Adjustment Policies, 1998-2001

	Objectives and policies	Strategies and measures	Implementation period	Technical assistance	
1. Management of public resources					
A.	Revenue	Enhance the effectiveness of tax revenue agencies and revenue collection procedures	<p>Improve the tax identification number (TIN) system by introducing the following measures:</p> <ul style="list-style-type: none"> - compulsory use of the TIN by all Ministry of Finance offices and by other relevant agencies - further efforts to re-register all taxpayers <p>Strengthen the efficiency of the large taxpayer unit (DGE) by:</p> <ul style="list-style-type: none"> - completing its computerization - reducing the turnover threshold from CFAF 300 to 200 million <p>Adopt a simplified direct taxation system</p> <p>Implement the simplified direct taxation system</p> <p>Exemptions for purchases made through externally funded government procurement are to be replaced with procedures for refunding taxes, duties, and levies paid in connection with such procurement</p> <p>Strengthen customs administration by further reorganizing customs offices and providing them with appropriate resources</p> <p>Update and adapt the Customs Code to simplify procedures and strengthen efforts to combat evasion</p> <p>Implement the common external tariff</p>	<p>1998-2001</p> <p>April 1998</p> <p>1998-2001</p> <p>September 1998</p> <p>October 1998</p> <p>January 1999</p> <p>December 1998</p> <p>1998-2001</p> <p>December 1998</p> <p>1998-2000</p>	<p>World Bank CIDA/IMF</p> <p>France EDF/EU 1998</p>

	Objectives and policies	Strategies and measures	Implementation period	Technical assistance
B. Expenditure				
Current expenditure	Improve the structure of current expenditure	Restrict the wage bill to CFAF 60.3 billion in 1998 and limit any increase during 1999-2001	1998-2001	
		Harmonize the payroll register with the civil service register, with a view to merging the two registers	December 1998	
		Continue restructuring current expenditure to increase the shares of the social sectors	1998-2001	
		Raise social safety net appropriations to CFAF 13 billion in 1998 and at least CFAF 11 billion in 1999	Budget, 1998 and 1999	
Development expenditure	Improve the programming and monitoring of government investment	Improve project identification and appraisal capacity	1998-2001	GTZ
		Strengthen the monitoring of the physical and financial execution of the investment program by: - preparing a quarterly report on the execution and monitoring of the BSI special investment budget beginning September 1998 - implementing measures identified by the project review process	1998-2001	
2. Monetary and credit policy	Increase the efficiency of the banking system and improve financial intermediation	Pursue a prudent money and credit policy; enforce prudential ratios	1998-99	
		Pursue the implementation of the reforms of monetary policy instruments adopted by the BCEAO	1998-2001	
		Develop regional financial market instruments to enhance the performance of the interbank market		

Objectives and policies	Strategies and measures	Implementation period	Technical assistance
3. Private sector promotion policy	Pricing policy	Facilitate the enforcement of loan collateral collection, e.g., by implementing the OHADA Uniform Act on collaterals	June 1998
		- Abolish the requirement of Ministry of Justice authorization to enforce mortgages	June 1998
		Pursue an active interest rate policy and ensure that interest rates reflect market conditions	1998-2001
		Adopt action plan to strengthen the financial sector	August 1998
		Implement the above action plan	1998-2001
	Complete the restructuring of the <i>Banque internationale pour le Mali (BIM-SA)</i>	November 30, 1998	
	Launch call for bids to privatize the <i>Banque malienne de crédits et de dépôts (BMCD)</i>	December 1998	
	Regulatory framework	Maintain the current system for the liberalization of prices and marketing channels	1998-99
		Improve the institutional framework (harmonizing the investment code and commerce code within the WAEMU framework)	1998-2001
		Implement the new charter for the Chamber of Commerce and Industry of Mali, inter alia, by holding elections for the commercial courts	June 1998
Appoint new adjudicators for the commercial courts		September 1998	
Launch the agency in charge of monitoring the judiciary activities		December 1998	
Launch the business law review and monitoring unit	June 1998		
Harmonize business law with the regional OHADA framework	December 1998		

	Objectives and policies	Strategies and measures	Implementation period	Technical assistance
4. Public enterprises	Improve the efficiency and reduce the size of the public enterprise sector	<p>Continue implementing the action plan for the reform of enterprises still remaining in the public sector, in particular by:</p> <ul style="list-style-type: none"> - implementing the concession arrangements for the <i>Hôtel Amitié</i>. - completing the new government's minority holdings in MALITAS, SEMA, SMPC, SOMACO-SA - completing the sales of 49 percent of SONATAM equity to the private sector <p>Adopt legislation relating to the fundamental principles of privatization</p> <p>Set up a national privatization commission</p> <p>Redefine the functions of the bureau of public enterprises (BEP)</p> <p>Adopt legislation to govern the opening-up of the capital of SOTELMA to investors and the sale of government holdings in SLMTP</p> <p>Implement timetable for privatization of EDM by:</p> <ul style="list-style-type: none"> - choosing an investment bank; - adopting the privatization law; - issuing call for bids for privatization of EDM <p>Adopt a draft law opening up the telecommunications sector to competition</p> <p>Open up the capital of SOTELMA</p> <p>Privatize <i>Aéroports du Mali</i> (ADM)</p>	<p>November 30, 1998</p> <p>October 30, 1998</p> <p>June 30, 1988</p> <p>November 1998</p> <p>June 30, 1998</p> <p>December 1998</p> <p>March 31, 1999</p> <p>September 30, 1998 December 31, 1998 March 31, 1999</p> <p>March 31, 1999</p> <p>December 2000</p> <p>December 1999</p>	

	Objectives and policies	Strategies and measures	Implementation period	Technical assistance
		Implement the approved action plan to establish the <i>Société d'exploitation du trafic international (SETI)</i>	1998-99	
		Publish economic and financial statistics on enterprises in the government portfolio by end-September of each year	1998-2001	
5. Agricultural policy	Promote and diversify production; enhance food security	Continue improving the performance of the cotton sector in the context of the government-CMDT-producers performance contract	1998-2001	
		Complete the technical audit of the CMDT	September 30, 1998	
		Sign the new government-CMDT-producers performance contract	October 1998	
		Ensure that any amounts borrowed from the cotton stabilization fund by the <i>Compagnie malienne pour le développement des fibres textiles (CMDT)</i> are repaid in full before any new loans are authorized	1998-2001	
		Finish restructuring the MDRE, by means of the following: - start the process of transferring selected activities to the private sector	December 1998	
		- personnel redeployment	December 1998	
		- development of the training program	December 1998	
		- inventory of the MDRE's physical resources	June 1998	
		Complete the review of public expenditure in respect of the rural development sector	September 1998	World Bank
		Pursue the implementation of the performance contract between the government and the <i>Office des produits agricoles du Mali (OPAM)</i>	1998-99	

	Objectives and policies	Strategies and measures	Implementation period	Technical assistance
6. Environment	Improve natural resource management and the living standards of the general public	Adopt the national environmental action plan	December 1998	UNDP/UNSO /FAO 1998
7. Mining sector	Create an enabling sector environment to attract private investment	Adopt a new mining code	December 1998	World Bank 1998
		Implement the institutional reform of the mining sector	December 1998	World Bank 1998-99
8. Energy sector	Improve quality of services provided	Adopt an electrification strategy for Mali (electrification plan)	December 1998	
9. Transport and communications	Increase efficiency of international	Establish a telecommunications regulatory authority	1999	
10. Urban planning and housing	Strengthen infrastructure and facilities in secondary towns and improve the quality of urban services	Prepare an urban planning and construction code	December 1998	
		Adopt the revised real estate and property code	December 1998	
11. Statistical data	Improve the quality, availability, and timeliness of the database	Continue strengthening the statistical coordination committee and expedite the revision of the national accounts in accordance with <i>SNA 93</i>	December 1999	IMF/ AFRISTAT
		Publish the provisional results of the general survey of population and housing	June 1998	

	Objectives and policies	Strategies and measures	Implementation period	Technical assistance
12. Social issues				
A. Education	Raise the primary education (first cycle) enrollment ratio to 55 percent in 1999 and improve the quality of education at all levels	Restructure education sector expenditure in favor of the first cycle of primary education, teaching materials, and maintenance	1998-2001	
		Hire at least 700 teachers for primary education	1998 and 1999 budgets	
		Conduct a review of public spending in the education sector	June 1999	World Bank
		Limit budget outlays on scholarships to CFAF 4.3 billion	1998-99	
		Implement the action plan to restructure higher education	1998-99	
B. Health	Improve quality and expand coverage of health, social, and family planning services	Complete preparations for the 1998-2007 ten-year health and social development plan and the 1998-2002 sectoral investment program	September 1998	EDF 1998-2001
		Gradually increase the share of current expenditure devoted to health care, to reach 10.5 percent by 1999	1999	
		Improve the availability, control, and inspection of generic medicines	1998-2001	
C. Population	Control population growth	Pursue the implementation of the national population policy through: <ul style="list-style-type: none"> - the expansion of family planning services - information, education and communication (IEC) 	1998-2001	
Targeted actions		Implement the action plan to advance the status of women during the period 1996-2000	1998-99	

	Objectives and policies	Strategies and measures	Implementation period	Technical assistance
E. Employment and civil service	Restore personnel balance within the civil service	Hire personnel in nonsocial sectors without any net recruitment in the civil service	1998-2001	
13. External debt	Limit external debt service and maintain normal relations with creditors	Neither contract nor guarantee any new nonconcessional borrowing, including borrowing at a maturity of less than one year, except as specified under the ceilings for annual programs and in conjunction with conventional short-term financing of imports	1998-99	
		Continue to require prior authorization by the Minister of Finance for all government or government-guaranteed loans	1998-99	
		Strengthening of the Directorate General of Public Debt (DGDP) through: (i) implementation of new legislation to govern the DGDP; (ii) increased use of computer systems and personnel training; (iii) evaluation of the DGDP's technical assistance needs	December 1998	
14. Regional integration	Ensure the economy's competitiveness and integration into the regional economic area	Adopt a national integration strategy	December 1999	
		Set up an integration policy coordination mechanism	December 1998	
15. Decentralization and institutional reforms		Implement the decentralization program	1998-2001	