#### **International Monetary Fund**

Jamaica and the IMF

### **Jamaica:** Letter of Intent, Memorandum of Economic and Financial Policies, and Technical Memorandum of Understanding

#### Press Release:

IMF Executive Board<br/>Completes Seventh<br/>Review Under the<br/>IMF's Extended Fund<br/>Facility for Jamaica<br/>and Approves US\$39<br/>Million Disbursement<br/>March 30, 2015

March 12, 2015

The following item is a Letter of Intent of the government of Jamaica, which describes the policies that Jamaica intends to implement in the context of its request for financial support from the IMF. The document, which is the property of Jamaica, is being made available on the IMF website by agreement with the member as a service to users of the <u>IMF</u> website.

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### OFFICE OF THE MINISTER OF FINANCE AND PLANNING

March 12, 2015

Ms. Christine Lagarde Managing Director International Monetary Fund Washington, DC 20431

Dear Ms. Lagarde,

1. 1

Jamaica has continued the steadfast implementation of its Fund-supported economic reform programme aimed at overcoming the long-standing problems of low growth and high debt. All quantitative fiscal and monetary performance criteria under the programme have been met for all quarterly test dates. The Government has also implemented all of the structural benchmarks that were included in the programme, albeit with some minor delays.

The Government remains fully committed to meeting the objectives of the programme, as well as the specific targets set out in the June 2014 Memorandum of Economic and Financial Policies (MEFP) and its September and December 2014 supplements. Attachment 1 to this letter is a further supplement to the MEFP, presenting performance under the programme, and updating some specific policies to meet the programme's ultimate objectives, including the associated quantitative targets and structural benchmarks. Attachment 2 is the updated Technical Memorandum of Understanding.

On the basis of our performance under the programme thus far as well as our strong commitment to the continued implementation of the programme, the Government requests that the Executive Board of the IMF complete the seventh review of the extended arrangement under the Extended Fund Facility, and approve the modification of performance criteria for end-June 2015 and end-September 2015 and the new performance criteria for December 2015 and the eighth purchase under the arrangement of SDR 28.32 million.

The Government believes that the policies described in the attached MEFP are adequate to achieve the programme's objectives. However, if necessary, the Government stands ready to take any additional measures that may be required. The Government will consult with the Fund in advance on the adoption of these measures and revisions to the policies contained in the MEFP, in accordance with the Fund's policies on such consultation.



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The Government will also provide the Fund staff with all the relevant information required to complete programme reviews and monitor performance on a timely basis. The Government will observe the standard performance criteria against imposing or intensifying exchange restrictions, introducing or modifying multiple currency practices, concluding bilateral payment agreements that are inconsistent with Article VIII of the Fund's Articles of Agreement and imposing or intensifying import restrictions for balance of payments reasons.

As part of our communication policy, we intend to publish this letter on the websites of the Ministry of Finance and Planning and the Bank of Jamaica to keep domestic and international agents informed about our policy actions and intentions. In that regard, we authorize the Fund to publish this letter and its attachments as well as the associated staff report.

Very truly yours,

Peter D. Phillips, Minister of Finance and Planning Jamaica

Brian Wynter V Governor, Bank of Jamaica Jamaica

#### Attachment I. Memorandum of Economic and Financial Policies

#### I. PERFORMANCE UNDER THE PROGRAMME

1. On December 19, 2014, the Fund's Executive Board completed the Sixth Review of the four-year extended arrangement under the EFF in support of Jamaica's economic reform programme.

2. Overall policy implementation under the programme remains strong and structural reforms are progressing. All quantitative performance targets for end-December were met. Structural benchmarks due during October to December 2014 were also met. In December 2014, as a pilot, the UN automated system for customs collections was put in place for the Kingston Port. A legal and regulatory framework for retail repos has been established, and the automatic tracking system for the application of construction permits was implemented in November. In January, the government tabled a new Electricity Bill in parliament.

#### II. POLICIES FOR 2014/15 AND BEYOND

3. The Government remains fully committed to the reform strategy and the supporting policies outlined in the June 2014 MEFP. Unless modified below, that strategy and those policies remain valid in full. The quantitative targets that serve as performance criteria and indicative targets under the programme have been updated and extended through December 2015. These updated targets are presented in Table 1. The structural conditionality under the programme, incorporating several modifications discussed below, is presented in Table 2.

#### The 2015/16 Budget

The 2015/16 budget that was submitted to Parliament on February 19 is consistent 4. with the objectives and targets of this programme, and is expected to be adopted before the start of the new fiscal year. In particular, the budget will maintain the primary surplus of the central government at 7.5 percent of GDP. The expenditure budget maintains the priority previously accorded to specified social programmes to at a minimum maintain expenditure in this area in real terms. The 2015/16 budget also seeks to address issues within the health sector through allocating, to the Ministry of Health, a significant increase over the 2014/15 budget allocation to among other things ensure the sufficiency of drugs and other medical supplies. Capital projects during 2015/16 are programmed in the areas of education, health, energy, infrastructure, security and agriculture among others. Funding the 2015/16 expenditure budget within the context of achieving a 7.5% primary balance requires the introduction of net revenue enhancing measures equivalent to 0.7% of GDP. The budget includes a comprehensive and clear fiscal risk statement, covering all significant contingent liabilities including those related to public sector entities and PPPs. The combined overall balance of the public bodies is projected to be in balance for the remaining programme years.

#### **Tax Reforms**

#### 5. To further strengthen our tax system, we have:

- Simplified the annual tax return filing for self employed taxpayers through a single annual return (S04), made available on the TAJ website on December 31, 2014;
- Prepared permanent legislation (via a validation bill) for the Minimum Business Tax, to be tabled in March 2015;
- Set up a Modernization Programme Office (MPO) in the TAJ to manage the implementation of tax reform. The structure and management arrangements of the MPO are being reviewed to improve governance and links with the TAJ, with revised arrangements to be in place by end-April 2015;
- Tabled legislation related to the establishment of the Revenue Appeals Department as a separate, independent entity, with IFC support, which is expected to be adopted by May 2015;
- Implemented in February 2015 Phase 1 (Registration functionality, GCT, SCT, GART, Telephone) of the RAiS (GENTAX) integrated tax software package (*structural benchmark*);
- Prepared (with IMF TA support) an estimate of the revenue compliance gap for the GCT, to provide a basis for measuring the impact of administrative reforms and assisting compliance improvement initiatives. We will repeat this analysis in subsequent years; and
- Explored options (with World Bank support) to simplify processes and reduce banking fees when making and receiving tax payments. This exercise is expected to yield results in 2015.

#### 6. Important follow-up initiatives are still needed as part of the tax policy reform:

- Property tax reform is envisaged to be ready for implementation by the start of FY2015/16. This will include amendments to the Property Tax Amendment Act, the Land Valuation Amendment Act, and the Tax Collection Amendment Act to provide for, among other things, the publication of names, valuation numbers, addresses and amounts outstanding of delinquent property owners in the Jamaica Gazette, daily news papers, broadcast media or a Government of Jamaica website, subject to court proceedings, as well as provisions to allow utilization of a wide array of media for the posting of Assessment Notices. Amendments to the Land Valuation Act will also provide for the interim adjustment of land values in periods of no more than two years, to take account of changes in economic conditions and/or change in the use of properties. These amendments were tabled in February 2015 for implementation in April 2015.
- In the context of the new tax incentives legislation, an expeditious transition by entities with grandfathered incentives to the new regime will be important for achieving the expected decline in tax expenditures. In this context, the Government is conducting an entity by entity review of all entities with grandfathered incentives and of their regime by end-FY2014/15

(*structural benchmark for January 2015*), to serve as a basis for discussion to facilitate transition to the new regime by mutual agreement between authorities and entities. The review is well underway and expected to be completed in March 2015.

- Looking beyond 2015/16, we have requested TA from FAD (possibly in collaboration with the IDB) to assess the impact of the tax reform completed to date, against the objectives of widening the tax base and creating room for lower rates over the medium-term, and boosting economic activity, as well as concerns about recent erosion of the tax base. The exercise should also review the existing or proposed tax regime in fields where technological changes and/or the impetus to spur foreign direct investment warrant a reassessment. The TA is expected to help identify priorities for further tax reform, to be considered starting with the 2016/17 budget.
- Furthermore, and based on ongoing IDB TA, we plan to improve the reporting on tax expenditures and their estimated fiscal costs in the context of future budgets.

#### 7. Next steps to strengthen tax and customs administration include:

- Implementation of the tax compliance plan for FY2015/16-FY2016/17 that was prepared with assistance of the FAD's long term expert in tax administration, and is articulated around a risk-based model. Next steps include improving our communication strategy on reporting requirements for taxpayers, employers and third party information providers, extending the tax compliance gap analysis (see below), and developing and implementing an information matching and forensic data mining project. The compliance plan will be published by April 2015, and coordinating plans will be developed by that time, while full implementation of the plan is expected no later than July 2015.
- Full implementation of the elimination of zero rating under the GCT for government purchases by March 2015 (except for purchases by public schools).
- Improving large taxpayer administration through: (i) increasing the number of staff in the large taxpayers office (LTO) by a further 30 auditors (from March 2014 to March 2015); (ii) increasing the number of (full plus issue) audits completed in the LTO by 100 percent (from FY 2013/14 to FY 2014/15); (iii) achieving 95 percent take up rate of e-filing and e-payment in the LTO (March 2015) and (iv) writing off all GCT and SCT debts that have been subjected to risk-rated stress tests and consequently categorised as uncollectible in accordance with the Regulations (*structural benchmark, end-March 2015*). We aim to similarly write off income tax debts that have been subjected to risk-rated stress tests and consequently categorised as uncollectible in accordance with the Regulations by April-2015. The number of LTO auditors will be increased by another 20 by September 2015.
- The Jamaica Customs Agency will undertake strategic amendments to the Customs Act with the assistance of CARTAC. The amendments will seek to facilitate the introduction of a modern integrated customs management system consistent with international standards and

best practice. A Bill to amend the Customs Act will be tabled in the houses of Parliament by end-June 2015 (*structural benchmark*).

- Automating tax and customs operations by implementing:
  - (iii) the full function production version of the ASYCUDA-World integrated customs software package for the entire country (March 2016), after completing pilot testing of this version (covering imports and exports) in the Kingston port by end-May 2015 (proposed structural benchmark), and
  - (iv) Phase 2 of the RAiS (GENTAX) integrated tax software package, for all major tax types by end-December 2015 (proposed structural benchmark); the stamp duty and transfer tax will be added if possible (April 2016).
- Implementing new revenue productivity indicators that measure the effectiveness and the efficiency of the tax system (*structural benchmark for end-November 2015*), building on TA provided by the Fund. The indicators should cover e-filing, non-filing, audit coverage, objection, and appeals results, arrears collection, collectible and disputed debts, refund processing, and customs clearance and customs post-clearance audits.

#### **Reforms to Public Financial Management and the Budget Process**

### 8. The government is implementing its updated action plan for public financial management reform, in collaboration with its development partners. In this context:

- A database of PSIP projects was completed in December 2014.
- The criteria for determining which entities would be deemed commercial and, on that basis, could be excluded from the coverage of the fiscal rule have been completed, the associated regulations completed, and a sensitization programme will get underway in the first quarter of FY 2015/16.
- A Procurement Act is expected to be passed in April 2015. Next steps include:
  - Implementation of the Electronic Tendering System in four pilot entities during the financial year; the prototype was tested in January 2015 and the implementation of the pilot (e-gov) is to start in July 2015;
  - A new procurement manual will be prepared by August 2015, with IDB assistance.
- The macro-fiscal capacity of the Ministry of Finance and Planning (MOFP) will be strengthened with the support of IMF TA. We will:
  - undertake hands-on training for the members of the Fiscal Policy Management Unit (FPMU);
  - review, re-organize and reclassify the functions and positions in the FPMU;

- develop structured work plans for each position in the re-organized FPMU by the second quarter of FY 2015/16;
- recruit additional qualified staff for the re-organized Unit by the third quarter of FY 2015/16; and
- document procedures of methodology and processes for the efficient production of key outputs and effective management of datasets and information on an on-going basis.
- The Treasury Single Account (TSA) at the Bank of Jamaica will be further expanded and improved, in accordance with a plan that was developed with Fund TA. In particular:
  - The Government will further increase direct payments through the TSA using the central treasury management system (CTMS). This has commenced in January 2015 with civil servants salaries for the (pilot) Ministry of Finance and Planning;
- Coverage and functionality of the CTMS will continue to be expanded. Use of a number of imprest and transit accounts will be terminated on March 31, 2015, with closure by October 1, 2015. All funds under the direct control of the AGD will be managed in the General Ledger of the CTMS by September 2015.
- We will review, with the help of IMF TA, the need for a service level agreement between the BOJ and the government for banking services provided by the BOJ.
- The Accountant General's Department (AGD) is transitioning into a modern treasury department by March 2016. By September 2015, we aim to develop an AGD modernization plan, and to define a new organizational structure.
- A new Cash Management Unit will be established in the AGD, and the cash management function (currently handled by FPMU) will be transferred to it by end-September 2015 *proposed revised structural benchmark*), with the help of IMF TA (funded by the Canadian Department of Foreign Affairs, Trade and Development). Furthermore, a new cash forecasting model is expected to be developed by June 2015 and to become operational by September 2015.
- The adjusted Chart of Accounts was first prepared in April 2014 and is undergoing further revisions with a view of its implementation by June 2015.

#### **Debt Management**

**9.** The Government is committed to sharply reducing public debt, which is expected to decline to 96 percent of GDP by March 2020. This is expected to be achieved by sustained fiscal efforts, policies to bolster growth, as well as additional measures. In designing and implementing these transactions, the Government will seek to ensure sound public sector governance and public debt management.

#### 10. The Government will further strengthen its debt management strategy and

**capacity.** The efficiency of the Debt Management Branch will be strengthened through increased staffing of the middle office, skills training and effecting improvements to securities operations and domestic market development, with the help of IMF TA (funded by the Canadian Department of Foreign Affairs, Trade and Development). The new medium-term debt management strategy and 2015/16 borrowing plan aim to reduce the burden of servicing government debt over time, and to ensure that the government has access to several sources of financing, including the domestic bond market. A debt management business continuity strategy and function will also be developed with IMF TA and in conjunction with similar BoJ and AGD planning. The business continuity function will be defined through back office procedures In March 2015, the BOJ and the MOFP will finalize a Fiscal Agency Agreement on debt management operations and the debt issuance process.

#### **Public Sector Reform**

### **11**. The Government is committed to improving the efficiency, quality and cost effectiveness of the public sector.

- Public sector transformation. On the basis of our action plan we will:
  - put in place shared services within the central government starting with the legal services, with support from Justice Canada. A report outlining an optimal shared service model for legal services and attendant service level agreements is expected by March 2015;
  - merge the Forensic Laboratory and the Legal Medicine Unit by completing the organisational structure by June 2015 and getting the new entity operational by September 2015; and
  - complete the merger of the Betting Gaming and Lotteries and the Racing Commissions by April 2015.
- **Wages and salaries.** The Government has initiated discussions on a new wage agreement for the period after March 2015, to maintain a path of public sector wages consistent with a reduction in the wage bill to 9 percent of GDP in 2016/17 and firmly placing the ratio of public debt to GDP on a downward path over the medium term.
- **Public Sector Positions**. The GOJ will continue to reduce the size of the public sector over 2014–16 through the elimination of posts and an attrition programme. To ensure that the GOJ's overall wage ceiling of 9 percent of GDP by 2016/17 is met, the filling of vacant positions will be constrained as needed, guided subject to the need to preserve capacity in a limited number of priority areas. We have also requested FAD TA to help identify sustainable reform options to support our efforts at containing the wage bill.

- **Pension Reform**. The new public pension system, as described in the June 2014 MEFP, is expected to be implemented by April 2016 (the start of FY 2016/17). The requisite changes in legislation are expected to be tabled by end-November 2015 (proposed revised structural benchmark).
- The procurement of the human resources software system (the HCMES system; including Payroll) is progressing. The process to evaluate the bids and identify the preferred vendor was completed by February 2015. Contract negotiation and agreement of the terms of the contract is expected to be completed by April 2015. To ensure a timely start to implementation of the system for the wider public sector, with IDB support, a dedicated project management team is now in place, with the project plan to be completed by May 2015. Implementation of the HCMES/Payroll system for the first entity, subject to the Vendor, is now expected to start in May 2015. Implementation for the remaining five entities will commence by October 2015.
- A Chief Information Officer has been selected and is expected to be appointed in March 2015.

#### 12. In the area of public bodies, further improvement is to be achieved.

- To enhance transparency, the annual reports (including audited statements) for public bodies will be completed within six months of the end of the fiscal year; this was achieved by end-2014 for more than 60 percent of self-financing public bodies and will be achieved by December 2015 for all other public bodies (with the exception of PetroCaribe, and Petrojam). Public Bodies that fail to meet this condition without reasonable cause, will be sanctioned under Section 25 of the Public Bodies Management and Accountability Act.
- Monitoring of budget-funded public bodies will be strengthened by (1) enforcing the time limit for submission of the relevant public bodies' financial statements to the Auditor General; and (2) bolstering capacity within the Auditor General's office for more in-depth and frequent reviews of these statements.
- In addition, a review will be undertaken to evaluate the scope for reintegrating some public bodies into the central government and setting others at a more arms-length distance from the central government with a governance framework aligned with international best practices. TA is being requested to guide this review.

#### **III. FINANCIAL SECTOR REFORMS**

### **13.** We are taking steps to mitigate the risks inherent in Jamaica's highly interconnected financial system.

• We will bring into effect by end-September 2015 (structural benchmark) the Banking Services Act that was adopted in June 2014; the supporting regulations that require parliamentary approval will be tabled in July 2015.

- The MOFP and the JDIC have put in place contingency plans to complement the plans of the BOJ and the FSC; and under auspices of the FRC, the national crisis management plan will be finalized by end-April 2015. Furthermore, we are strengthening the resolution framework for the banking and securities sectors.
- We expect to make effective, by end-October 2015, any legislative provisions to support the national crisis management plan and to strengthen the resolution framework for the securities sector that will be tabled in September 2015, building on IMF TA, with a stakeholder consultation process scheduled to start in April 2015.
- We expect to make effective, by end-June 2016, any legislative provisions to support the resolution framework for the banking sector that will be tabled in March 2016, building on IMF TA, with a stakeholder consultation process scheduled to start in December 2015.
- By end-March 2015, we will have ready for discussion a strategy paper to further strengthen depositor protection and investor compensation across financial institutions.
- The BOJ will, commencing November 1, 2015 (proposed structural benchmark) have overall responsibility for financial stability. Amendments to the BOJ Act that vest the BOJ with this responsibility will be tabled in July 2015.
- We are preparing a comprehensive strategy paper to enhance BOJ governance and autonomy over the program period—taking into account the findings of the IMF's Safeguards Assessment— for discussion in May 2015. We intend to propose any related amendments to the BOJ Act following a green paper that will be tabled in July 2015.

## 14. We are taking steps to make less risky business models available to securities dealers.

- In January 2015 we raised the investment cap for CIS in foreign assets to 10 percent of assets, and we published a timeline to migrate to 25 percent by end-December 2015. This cap will be removed altogether by end-2016, unless extraordinary circumstances require a reassessment.
- Consultations are ongoing between the BOJ, representatives of regulated entities in the insurance and pensions sectors, and the FSC clarifying that for these sectors current limits on permissible investments in foreign assets can be relaxed only at a later stage. The BOJ, in collaboration with the FSC, will prepare a paper for discussion with the industry by end-March 2015.
- In December 2014 we enacted legislative provisions to exempt CIS from the transfer tax and the stamp duty.

#### **15.** We are implementing measures to protect the interest of retail repo clients.

- In consultation with Fund staff, we have established a distinct treatment for retail repo clients in the legal and regulatory framework in order to protect their interests prior to and in the event of the insolvency of a securities dealer. This entails establishing a Trust to hold the underlying securities on their behalf during the term of the retail repo. The trust will also facilitate appropriate actions in the event of a transaction failure or default.
- On January 1, 2015, the legal and regulatory framework supporting the trust-based framework entered into effect (structural benchmark). The transition of retail repos to the trust-based framework will be finalized by end-August 2015 (proposed revised structural benchmark) taking into account evolving market conditions and ensuring financial stability. As interim steps, we will commence a pilot in April 2015, and will start the transition in June 2015. Holders of retail repos that were concluded prior to January 1, 2015 that will mature after the transition period will be encouraged to amend their contracts to be able to participate in the transition and enjoy the protections offered by the trust-based framework.
- We are taking steps to ensure the financial and operational readiness of the securities dealers to move to a trust-based framework, supported by joint focused stress tests by the BOJ and the FSC that we will continue to update. We will also bolster—together with the JSE entities—communication efforts to inform the securities dealers and the general public about the upcoming changes.
- In December 2014 the FSC implemented a revised set of securities dealer reporting and analysis templates to enhance the breadth and quality of data ahead of the transition to the trust-based framework.

16. Over the medium term, a gradual tightening of prudential standards in line with best international practice will facilitate fundamental reform of the securities dealers sector. Our aim is to ensure that in the near to medium term the size of the retail repo business is reduced to a level deemed by the BOJ and the FSC to be systemically safe and prudentially manageable. By end-March 2015, we will assess whether we need to expedite the timetable to gradually increase the minimum transaction size of retail repos and/or increase the ultimate minimum transaction size. On 1 January 2015, the Securities (Prudential) Regulation 2014 entered into force. In March 2015, we will adopt a strategy for the gradual tightening of prudential standards that we will start executing in September 2015 taking into account progress towards the stated objective.

#### IV. MONETARY AND EXCHANGE RATE POLICY

**17. Monetary policy remains aimed at achieving single digit inflation within a flexible exchange rate regime**. For FY2014/15, current projections point to inflation well below the 7 percent to 9 percent target range. We envisage inflation to come down further during the next fiscal year, with a range of 5.5 to 7.5 percent projected for FY2015/16. Over the longer term, the objective is to achieve a gradual reduction of inflation to a rate that is consistent with that of our main trading partners, in the context of a possible move to full-fledged inflation targeting.

Starting 2015, the BoJ will conduct annual reviews to assess our readiness for inflation targeting. The first review will assess institutional readiness as at March 2015.

**18. The BOJ will continue to respond to liquidity pressures in the financial system.** As a step towards establishing a comprehensive liquidity provision framework, the BoJ is intending to introduce auctions for periodic repo operations by early 2015, with the assistance of IMF TA. Over the course of FY 2015/16, the BOJ will continue to refine its monetary policy operations in order to further increase certainty in its liquidity provision at a price consistent with its policy goals.

#### V. GROWTH ENHANCING REFORMS

#### **19.** Further actions for improving the business climate are critical:

- The Application Management and Data Automation system (AMANDA) will allow the Government to track approval of construction permits across all parish councils in Jamaica and is being implemented with support from the World Bank. AMANDA has been implemented in all parishes. The Government will now focus on implementing the system in all commenting agencies to make it fully operational by June 2015. A Concept Paper has been developed to revise and standardize the fee structure for application fees, with a view to implement the new structure by December 2015.
- Cabinet approved reforms to the Development Applications Process (DAP) in December 2014, to be implemented within two years. By June 2015, applications for projects above certain thresholds will be handled by a joint technical team, which would include NEPA, National Works Agency and the relevant parish councils, while smaller projects will be handled by the parish councils, with clarity on the expected maximum timeframes. The new process will result in a faster, more streamlined approvals process. We will report, on a quarterly basis, on progress in reducing the time needed, including against the 90 day benchmark.
- Under the Land Administration and Management Programme (LAMP) 800 new titles are expected to be issued during 2014/15. LAMP will be extending its services to clients in St. Ann, Westmoreland, St. James, Trelawny and Hanover. During 2015/16, we expect to issue an additional 2,500 titles under this program.
- More broadly, under the Jamaica land titling program, we will deliver 15,000 titles in 2015/16.
- The new Insolvency Act and its implementing regulations are now effective. Training is being supported by the IADB. A Supervisor of Insolvency has been appointed by Cabinet.
- An on-line system for business registration will be in place by end-August 2015, with IDB support. By then, the turnaround time for applications will be reduced further to two business days.

- Urgent actions will be taken to reduce the time needed for entrepreneurs to get an electricity connection. Plans foresee the automation of the work processes within the Government Electricity Inspectorate (GEI) and the acquisition of AMANDA software to streamline procedures for scheduling, inspecting, approving and certifying electrical installations. An action plan for implementation of the reforms will be completed by March 2015, and adoption of the AMANDA system is expected to be completed by end 2015/16, with IDB support.
- Plans to establish a Port Community System (PCS) to electronically integrate and streamline export and import procedures are underway. The ASYCUDA World Customs Management System acquired by the Jamaica Customs Administration will support integrated processes/procedures and the National Single Window. Functions of the PCS that cannot be offered through ASYCUDA will be pursued by the private sector, possibly under a management contract. A new PCS RFP is currently underway, whereby a preferred bidder is expected to be selected by April 2015. The systems will ultimately be integrated to provide a complete trade and logistics solution for Jamaica. The project is expected to be completed by the end of FY2016/17.
- A Special Economic Zone (SEZ) Act is expected to be passed by October 2015 that will ensure compatibility with WTO requirements. A White Paper is expected to be issued by March 2015. Drafting of the new SEZ Act (and its enabling regulations) will commence immediately thereafter, with World Bank support. The new regime is expected to focus on promoting synergies among enterprises and offering them a conducive and stable regulatory environment, reducing reliance on tax incentives in order to avoid distorting the playing field or undermining revenues. As a priority, we will clarify the precise governance structure of the SEZ Authority, labor relations and energy issues and follow best practices, including competitive bidding, for the allocation of any public resources to an SEZ. SEZ development will be private sector-led, financed and operated with regulatory oversight provided by the SEZ Authority.

#### 20. Strategic investments to establish Jamaica as a logistics hub are well underway:

- Work is proceeding on the privatization of Norman Manley International Airport (NMIA). A rate review has now been completed, and the RFQ was issued in November 2014. The prequalification of bidders is currently in progress, with the selection of a preferred bidder expected by September 2015.
- Regarding the privatization of Kingston Container Terminal, negotiations with the provisional preferred bidder are well underway.
- Work is also proceeding on the Caymanas SEZ, with World Bank support. The tender for the feasibility study will be developed on the basis of the results of the pre-feasibility study which was completed in January 2015.

• Regarding the development of a transhipment port and industrial and commercial zones in the Portland Bight area by China Harbour Engineering Company (CHEC), technical feasibility studies have commenced. This is a prerequisite for determining the construction methodology and for obtaining the terms of reference from NEPA for the Environmental Impact Assessment. The project will be executed in phases with the first phase projected to be completed in the last quarter of 2016, pending the necessary approvals in each stage.

#### 21. Reducing the cost of electricity is critical to improve competitiveness:

- The action plan prepared by the Electricity Sector Enterprise Team (ESET) foresees replacing current (oil-fired) generation capacity with gas, coal and ethane-fired plants, to achieve significant cost savings. Next steps will include the conversion of the Bogue power station from oil to gas by December 31, 2015. In addition, the government has approved the construction of Jamaica's first natural gas-fired power plant, a 190MW facility to be built and operated by JPS, and to be completed by 2017.
- A revised Electricity Act was tabled in parliament in January (*structural benchmark*), and is expected to become effective by end-April 2015.
- We are also preparing a plan to ensure that all public entities (central government, local government, and public bodies) meet their financial obligations in a timely manner.

**22. Labour market reforms are progressing.** In the context of the recently launched Comprehensive Labour Market Reform Agenda, a Labour Market Reform Commission will be operational by April 2015 to review existing policies and practices in the areas of education and training; productivity, technology and innovation; labour policies and legislation; social protection; and industrial relations. Options to reduce the impact of high separation costs are being reviewed by the Unemployment Insurance Committee, and decisions are to be supported by two IDB-supported consultancies on Unemployment Insurance. A Cabinet note regarding options for reducing high separation costs will be submitted by April 2015.

#### VI. POVERTY REDUCTION AND REFORM OF SOCIAL SPENDING

**23.** We have established a new National Poverty Reduction Committee. An inter-sectoral Committee has been convened to guide and monitor the process of development of a new National Policy on Poverty and a new Poverty Reduction Programme by the end of FY2015/16. Subject to policy approval, a broader institutional framework will support the implementation and monitoring of the national programme. The institutional framework envisages useful partnerships between Government, non-Government organizations, civil society and academia.

**24. Efforts to strengthen the social protection framework are progressing**. Broad implementation of the graduation strategy for PATH households is anticipated in mid-2015. Members meeting the criteria for the graduation strategy will receive a reduced and diminishing portion of their cash payments over a two-year period, with heads of households targeted for support which may include skills development, job readiness, and entrepreneurship grants. Other

beneficiaries deemed above the threshold for these interventions would receive fading cash payments over a year and exit the program. The government launched a comprehensive social protection strategy in July 2014, and a monitoring and evaluation framework is now being developed. A National Social Protection Committee has been convened with the first meeting held in November 2014.

Table 1. J	amaica: Quantitat (In billions of			ria 1/2/3/						
	2013	2014			2015					
	End-Dec.	End-Dec.	. End-Dec.	. End-Dec.	ec. End-Mar.	End-Jun. Proposed		End-Sep. Proposed		End-Dec.
	Stock	PC	Adjusted	Actual	PC	PC	Revised PC	PC	Revised PC	Proposed PC
Fiscal targets										
1. Primary balance of the central government (floor) 4/		66.0		66.8	121.0	17.0	17.0	32.0	40.0	65.0
2. Tax Revenues (floor) 4/9/		260.0		258.6	384.0	88.0	88.0	175.0	189.0	287.0
3. Overall balance of the public sector (floor) 4/		-37.0	-36.5	-17.0	-11.6	-17.0	-21.0	-25.0	-33.0	-35.0
4. Central government direct debt (ceiling) 4/5/	1672.0	92.4		67.9	90.6	4.5	4.5	0.0	0.0	12.0
5. Central government guaranteed debt (ceiling) 4/		0.1		0.1	-1.8	2.0	2.0	2.0	2.0	0.0
6. Central government accumulation of domestic arrears (ceiling) 6/12/13/	21.6	0.0		-0.1	0.0	0.0	0.0	0.0	0.0	0.0
7. Central government accumulation of tax refund arrears (ceiling) 7/12/13/	23.2	0.0		-2.9	0.0	0.0	0.0	0.0	0.0	0.0
8. Consolidated government accumulation of external debt payment arrears (ceiling) 6/12/		0.0		0.0	0.0	0.0	0.0	0.0	0.0	0.0
9. Social spending (floor) 9/10/		14.8		18.2	21.7	4.5	4.5	9.5	9.2	15.6
Monetary targets										
10. Cumulative change in net international reserves (floor) 8/11/	1045.1	351.9	254.3	970.4	529.4	470.3	470.3	469.2	469.2	614.5
11. Cumulative change in net domestic assets (ceiling) 11/	-7.5	-27.0	-24.2	-98.1	-55.1	-45.7	-45.7	-44.0	-44.0	-45.5

1/ Targets as defined in the Technical Memorandum of Understanding.

2/ Including proposed modified performance criteria for the net international reserves and the net domestic assets.

3/ Based on program exchange rates defined in the March 2014 TMU.

4/ Cumulative flows from April 1 through March 31.

5/ Excludes government guaranteed debt. The central government direct debt excludes IMF credits.

6/ Includes debt payments, supplies and other committed spending as per contractual obligations.

7/ Includes tax refund arrears as stipulated by law.

8/ In millions of U.S. dollars.

9/ Indicative target.

10/ Defined as a minimum annual expenditure on specified social protection initiatives and programmes.

11/ Cumulative change from end-December 2013.

12/ Continuous performance criterion.

13/ This accumulation is measured as the change in the stock of arrears relative to the stock at end-March 2014. The latter stock is listed in the column for the stock at end-December 2013.

Table 2. Jamaica: Structural Program Conditionality		
Measures	Status/T	iming
Structural Benchmarks	Timing	Implementation status
Institutional fiscal reforms 1. Revise the relevant legislation for the adoption of a fiscal rule to ensure a sustainable budgetary balance, to be incorporated in the annual budgets starting with the 2014/15 budget.	March 31, 2014	Met
2. Government to finalize a review of public sector employment and remuneration that serves to inform policy reform.	March 31, 2014	Met
3. Government to ensure there is: (i) no financing of Clarendon Alumina Production (CAP) by the government or any public body, including Petro Caribe; and (ii) no new government guarantee for CAP or use of public assets (other than shares in CAP and assets owned by CAP) as collateral for third-party financing of CAP.	Continuous	Met
4. Government to table in parliament a budget for 2014/15 consistent with the program.	April 30, 2014	Met
5. Government to table in parliament a comprehensive Public Sector Investment Program (MEFP paragraph 17, Country Report No. 13/378).	April 30, 2014	Met
6. Cap the total loan value of all new user-funded PPPs at 3 percent of GDP on a cumulative basis over the program period.	Continuous	Met
7. Ensure that the public service database e-census is up to date and covers all Ministries, Departments and Agencies.	September 10, 2014	Met
8. Develop an action plan for public sector transformation to cover the following areas: (1) the introduction of shared corporate services, (2) the reallocation, merger, abolition and divestment/privatization of departments and agencies, (3) outsourcing of services, (4) strengthening control systems and accountability (including in auditing and procurement), and (5) aligning remuneration with job requirements.	September 30, 2014	Met
9. Government to table changes in legislation for the new public sector pension system expected to be implemented by April 2016 (MEFP paragraph 25, Country Report No. 14/169).	November 30, 2015	Proposed revision
10. Government to establish a new Cash Management Unit in the Accountant General Department (AGD) and transfer to it the cash management function currently handled by the Fiscal Policy Management Unit (FPMU).	September 30, 2015	Proposed revision
<ul> <li>Tax Reform</li> <li>11. Government to implement the Cabinet decision stipulating the immediate cessation of granting of discretionary waivers as stipulated in the TMU.</li> <li>12. Broader tax reform to become effective, including the modernization of taxes, with limited exemptions, and lower tax rates (paragraphs 6, 7, 8, and 9 of the MEFP for Country Report 13/378) and as stipulated in par. 13 of the March 2014 MEFP.</li> </ul>	Continuous March 31, 2014	Met
13. Government to table in parliament amendments to the GCT as stipulated in paragraph 12 of the June 2014 MEFP.	June 30, 2014	Met
14. Government to conduct an entity by entity review of all grandfathered entities and of their specific tax incentives in the context of the new tax incentives legislation by end-2014/15.	January 31, 2015	Not met
Tax Administration         15. Government to make e-filing mandatory for LTO clients with respect to General Consumption Tax (GCT) and Corporate Income Tax (CIT).         16. Government to implement ASYCUDA World for the Kingston Port as a pilot site.	March 31, 2014 December 31, 2014	Met
17. Government to: (i) increase the number of staff in the large taxpayers office (LTO) by a further 30 auditors (from March 2014 to March 2015); (ii) increase the number of (full plus issue) audits completed in the LTO by 100 percent (from FY 2013/14 to FY 2014/15); (iii) achieve 95 percent take up rate of e-filing and e-payment in the LTO; (iv) write-off all GCT and SCT debts that have been subjected to risk-rated stress tests and consequently categorized as uncollectible according to the Regulations.	March 31, 2015	
18. Government to complete pilot testing of ASYCUDA World (covering imports and exports) in the Kingston port.	May 1, 2015	Proposed
19. Government to implement Phase 1 (Registration, GCT, SCT, GART, Telephone) of the GENTAX integrated tax software package.	February 28, 2015	Met
20. Government to table in Parliament proposals for a comprehensive overhaul of the Customs Act.	June 30, 2015	
21. Government to introduce new productivity indicators, in consultation with Fund staff, to measure the effectiveness and efficiency of the tax system.	November 30, 2015	
		Proposed

	1	Table 2 (Continued). Jamaica: Structural Program Conditionality
Met	March 31, 2014	Financial sector 23. Government to table legislative changes regarding unlawful financial operations, consistent with Fund TA advice provided in July 2010.
Met	March 31, 2014	24. Government to submit proposals for a distinct treatment for retail repo client interests in the legal and regulatory framework to the relevant financial industry for consultation (MEFP March 2014 Paragraph 25) in consultation with Fund staff.
Met	December 30, 2014	25. Government to establish a distinct treatment for retail repo client interests in the legal and regulatory framework (June 2014 MEFP Paragraph 29) in consultation with Fund staff.
Met 2/	March 31, 2014	26. Government to table the Omnibus Banking Law <sup>1/</sup> consistent with Fund Staff advice to facilitate effective supervision of the financial sector.
Proposed revision	August 30, 2015	27. Government to finalize the transition of retail repos to the trust-based framework.
	September 30, 2015	28. Government to fully implement the Banking Services Act.
Proposed	November 1, 2015	29. The BOJ to have overall responsibility for financial stability.
		Growth enhancing structural reforms
Met	December 30, 2014	30. Government to implement a new (AMANDA) tracking system to track approval of contruction permits across all parish
Wiet	December 30, 2011	councils.
Met	January 31, 2015	31. Government to table in parliament the Electricity Act.

### **Attachment II. Technical Memorandum of Understanding**

1. 1. This Technical Memorandum of Understanding (TMU) sets out the understandings between the Jamaican authorities and the IMF regarding the definitions of quantitative performance criteria and indicative targets for the programme supported by the extended arrangement under the EFF. It also describes the methods to be used in assessing the programme performance and the information requirements to ensure adequate monitoring of the targets. In addition, the TMU specifies the requirements under the continuous structural benchmark concerning discretionary tax waivers.

2. For programme purposes, all foreign currency-related assets, liabilities and flows will be evaluated at "programme exchange rates" as defined below, with the exception of items affecting government fiscal balances, which will be measured at current exchange rates. The updated programme exchange rates are those that prevailed on December 31, 2013. Accordingly, the exchange rates for the purposes of the programme are show in Table 1.

Table 1. Program Exchange Rates (End-December, 2013)	)/1
Jamaican dollar to the US dollar	106.38
Jamaican dollar to the SDR	163.83
Jamaican dollar to the euro	139.97
Jamaican dollar to the Canadian dollar	99.72
Jamaican dollar to the British pound	175.84
1/ Average daily selling rates at the end of December 2013	

#### I. QUANTITATIVE PERFORMANCE CRITERIA: DEFINITION OF VARIABLES

**3. Definitions**: The central government for the purposes of the programme consists of the set of institutions currently covered under the state budget. The central government includes public bodies that are financed through the Consolidated Fund.

### 4. The fiscal year starts on April 1 in each calendar year and ends on March 31 of the following year.

#### **Cumulative Floor of the Central Government Primary Balance**

**5. Definitions:** The primary balance of the central government is defined as total revenues minus primary expenditure and covers non-interest government activities as specified in the budget.

6. Revenues are recorded when the funds are transferred to a government revenue

**account.** Revenues will also include grants. Capital revenues will not include any revenues from asset sales proceeding from divestment operations. Central government primary expenditure is recorded on a cash basis and includes compensation payments, other recurrent expenditures and capital spending. Primary expenditure also includes transfers to other public bodies which are not self-financed. Costs associated with divestment operations or liquidation of public entities, such as

cancellation of existing contracts or severance payments to workers will be allocated to current and capital expenditures, accordingly.

# 7. All primary expenditures directly settled with bonds or any other form of non-cash liability will be recorded as spending above-the-line, financed with debt issuance and will therefore affect the primary balance.

**8. Reporting**: Data will be provided to the Fund with a lag of no more than four weeks after the test date.

#### A. Cumulative Floor on Overall Balance of the Public Sector

**9. Definitions**: The public sector consists of the central government and public bodies. Public bodies are institutional units that are themselves government units or are controlled, directly or indirectly, by one or more government units. Whether an institution belongs to the public or private sector is determined according to who controls the unit, as specified in the government Financial Statistics (GFS) Manual 2001—Coverage and Sectorization of the Public Sector. For the purposes of the programme, the assessment of whether an entity belongs to the public or the private sector will be based on the guidance provided by the GFS criteria.

10. Public bodies consist of all self-financed public bodies, including the 17 "Selected Public Bodies" and "Other Public Bodies". The 18 "Selected Public Bodies" include: Airport Authority of Jamaica (AAJ); Human Employment and Resource Training Trust (HEART); Jamaica Mortgage Bank (JMB); Housing Agency of Jamaica (HAJ); National Housing Trust (NHT); National Insurance Fund (NIF); Development Bank of Jamaica (DBJ); National Water Commission (NWC); Petrojam; Petroleum Corporation of Jamaica (PCJ); Ports Authority of Jamaica (PAJ); Urban Development Corporation (UDC); Jamaica Urban Transit Company Ltd. (JUTC); Caymanas Track Ltd. (CTL); National Road Operating and Constructing Company Ltd. (NROCC); Petro-Ethanol; Clarendon Aluminum Production (CAP);. "Other Public Bodies" include: Road Maintenance Fund; Jamaica Bauxite Mining Ltd.; Jamaica Bauxite Institute; Petroleum Company of Jamaica Ltd. (Petcom); Wigton Windfarm Ltd.; Broadcasting Commission of Jamaica; The Office of Utilities Regulation; The Office of the Registrar of Companies, Runaway Bay Water Company, Jamaica National Agency for Accreditation, Spectrum Management Authority; Sports Development Foundation; Bureau of Standards Jamaica; Factories Corporation of Jamaica Ltd.; Kingston Freezone Company Ltd.; Micro Investment Development Agency Ltd.; Montego Bay Freezone Company Ltd.; Postal Corporation of Jamaica Ltd.; Self Start Fund; Betting Gaming and Lotteries Commission; Culture, Health, Arts, Sports and Education Fund; Financial Services Commission; Jamaica Deposit Insurance Corporation, Jamaica Racing Commission, National Export-Import Bank of Jamaica Ltd.; PetroCaribe Development Fund; Tourism Enhancement Fund, The Public Accountancy Board; Students' Loan Bureau; National Health Fund; Cocoa Industry Board; Coffee Industry Board; Sugar Industry Authority; Overseas Examination Commission; Aeronautical Telecommunications Ltd.; Jamaica Civil Aviation Authority; Jamaica Ultimate Tire Company Ltd.; Jamaica Railway Corporation Ltd.; The Firearm Licensing Authority; Ports Management Security Corps Ltd.; Transport Authority.

11. The overall balance of public bodies will be calculated from the Statement A's provided by the Public Enterprises Division of the Ministry of Finance and the Planning (MoFP) for each of the selected public bodies and the group of the other public bodies as defined above. The definition of overall balance used is operational balance, plus capital account net of revenues (investment returns, minus capital expenditure, plus change in inventories), minus dividends and corporate taxes transferred to government, plus net other transfers from government. For the particular case of the National Housing Trust and the House Agency of Jamaica, capital account revenues will not be netted out since they do not refer to flows arising from assets sales but rather to contribution revenue and therefore will be included among recurrent revenue such as is done for pension funds. The definitions of "Selected Public Bodies" and "Other Public Bodies" will be adjusted as the process of public bodies' rationalization, including divestments and mergers, advances. However, this process will not affect the performance criterion unless specifically stated. All newly created entities, including from the merging of existing entities, will be incorporated in either of these two groups.

### 12. The overall balance of the public sector is calculated as the sum of central government overall balance and the overall balance of the public bodies.

**13. Reporting:** Data will be provided to the Fund with a lag of no more than 6 weeks after the test date.

**14. Adjuster**: The floor for the overall public sector balance (cumulative since the beginning of the fiscal year) will be adjusted downward (upward) by an amount equivalent to the shortfall (excess) of PetroJam's overall balance (relative to baseline projections in Table 2), with the value of the adjustment at the end of any quarter capped at J\$3.5 billion.

Table 2. Overall Balance of Petrojam (Baseline Projection)			
	In billions of Jamaican dollars		
End-December 2014	-2.0		
End-March 2015	-3.8		
End-June 2015	2.5		
End-September 2015	1.5		
End-December 2015	3.0		
End-March 2016	4.7		

#### B. Ceiling on the Stock of Central Government Direct Debt

**15. Definitions:** Central government direct debt includes all domestic and external bonds and any other form of central government debt, such as supplier loans. It excludes IMF debt. It includes loan disbursements from the PetroCaribe Development Fund to finance central government operations. The target will be set in Jamaican dollars with foreign currency debt converted using the programme exchange rate. The change in the stock of debt will be measured "below the line" as all debt issuance minus repayments on all central government debt.

### 16. For the purposes of computing the debt target, debt inflows are to be recorded at the moment the funds are credited to any central government account.

**17. Reporting:** Data will be provided to the Fund with a lag of no more than four weeks after the test date.

**18. Adjusters:** The target will be adjusted upwards if explicit government guarantees (defined as the stock of existing guarantees as of end March 2012 plus new guarantees allowed to be issued under the programme) are called. The target will be adjusted downwards if net divestment revenues (i.e. net of divestment expenses) take place. The debt target will be adjusted for cross-currency parity changes; and pre-financing, as reflected by the increase in central government deposits.

#### C. Ceiling on Net Increase in Central Government Guaranteed Debt

**19. Definitions:** Net increase in central government guaranteed debt is calculated as issuance minus repayments of central government guaranteed debt, in billions of Jamaican dollars, including domestic and external bonds, loans and all other types of debt. Foreign currency debt will be converted to Jamaican dollars at the programme exchange rate. Central government guaranteed debt does not cover loans to public entities from the PetroCaribe Development Fund. The cumulative targets are computed as the difference between the stock of government guaranteed debt as of end-March of each year and the stock of government guaranteed debt as of the target date.

### 20. The cumulative net increase in central government guaranteed debt will be monitored on a continuous basis.

**21. Reporting:** Data will be provided to the Fund with a lag of no more than four weeks after the test date.

**22. Adjuster:** In the case where the central government debt guarantees are called, the stock of central government guaranteed debt will be adjusted downwards to preserve the performance criteria.

#### D. Ceiling on Central Government Accumulation of Domestic Arrears

**23. Definition:** Domestic arrears are defined as payments to residents determined by contractual obligations that remain unpaid 90 days after the due date. Under this definition, the due date refers to the date in which domestic debt payments are due according to the relevant contractual agreement, taking into account any contractual grace periods. Central government domestic arrears include arrears on domestic central government direct debt, including to suppliers and all recurrent and capital expenditure commitments. This accumulation is measured as the change in the stock of domestic arrears relative to the stock at end-March 2014, which stood at J\$21.6 billion.

### 24. The ceiling on central government accumulation of domestic arrears will be monitored on a continuous basis.

**25. Reporting:** Data will be provided to the Fund with a lag of no more than four weeks after the test date.

#### E. Non-Accumulation of External Debt Payments Arrears

**26. Definitions:** Consolidated government includes the central government and the public bodies, as defined in sections A and B, respectively.

27. Definitions: External debt is determined according to the residency criterion.

**28. Definitions:** The term "debt" 1 will be understood to mean a current, i.e., not contingent, liability, created under a contractual arrangement through the provision of value in the form of assets (including currency) or services and which requires the obligor to make one or more payments in the form of assets (including currency) or services, at some future point(s) in time; these payments will discharge the principal and/or interest liabilities incurred under the contract. Debts can take a number of forms, the primary ones being as follows:

i. Loans, i.e., advances of money to the obligor by the lender made on the basis of an undertaking that the obligor will repay the funds in the future (including deposits, bonds, debentures, commercial loans and buyers' credits) and temporary exchanges of assets that are equivalent to fully collateralized loans under which the obligor is required to repay the funds and usually pay interest, by repurchasing the collateral from the buyer in the future (such as repurchase agreements and official swap arrangements);

ii. Suppliers' credits, i.e., contracts where the supplier permits the obligor to defer payments until sometime after the date on which the goods are delivered or services are provided; and

iii. Leases, i.e., arrangements under which property is provided which the lessee has the right to use for one or more specified period(s) of time that are usually shorter than the total expected service life of the property. For the purpose of the programme, the debt is the present value (at the inception of the lease) of all lease payments expected to be made during the period of the agreement excluding those payments that cover the operation, repair or maintenance of the property.

**29. Definitions:** Under the definition of debt set out above, arrears, penalties and judicially awarded damages arising from the failure to make payment under a contractual obligation that constitutes debt are debt. Failure to make payment on an obligation that is not considered debt under this definition (e.g., payment on delivery) will not give rise to debt.

<sup>&</sup>lt;sup>1</sup> As defined in Guidelines on Performance Criteria with Respect to External Debt in Fund Arrangements, Decision No. 6230–(79/140), as amended.

**30. Definitions:** Under this definition of debt set out above, external payments arrears consist of arrears of external debt obligations (principal and interest) falling due after March 31, 2014 that have not been paid at the time due, taking into account the grace periods specified in contractual agreements. Arrears resulting from nonpayment of debt service for which a clearance framework has been agreed or rescheduling agreement is being sought are excluded from this definition.

**31.** The consolidated government and the BOJ will accumulate no external debt payment arrears during the programme period. For the purpose of this performance criterion, an external debt payment arrear will be defined as a payment by the consolidated government and the BOJ, which has not been made within seven days after falling due.

32. The stock of external arrears of the consolidated government and the BOJ will be calculated based on the schedule of external payments obligations reported by the MoFP. Data on external arrears will be reconciled with the relevant creditors and any necessary adjustments will be incorporated in these targets as they occur.

33. This performance criterion does not cover arrears on trade credits.

#### 34. The performance criterion will apply on a continuous basis.

**35. Reporting**: The MoFP will provide the final data on the stock of external arrears of the consolidated government and the BOJ to the Fund, with a lag of not more than two weeks after the test date.

#### F. Ceiling on Central Government Accumulation of Tax Refund Arrears

**36. Definition**: Tax refund arrears are defined as obligations on tax refunds in accordance with tax legislation that remain unpaid 90 days after the due date. This accumulation is measured as the change in the stock of tax refund arrears relative to the stock at end-March 2014, which stood at J\$23.2 billion.

## **37.** The central government accumulation of tax refund arrears will be monitored on a continuous basis.

**38. Reporting**: Data will be provided to the Fund with a lag of no more than four weeks after the test date.

#### G. Floor on the Cumulative Change in Net International Reserves

**39.** Definitions: Net international reserves (NIR) of the BOJ are defined as the U.S. dollar value of gross foreign assets of the BOJ minus gross foreign liabilities with maturity of less than one year. Non-U.S. dollar denominated foreign assets and liabilities will be converted into U.S. dollar at the programme exchange rates. Gross foreign assets are defined consistently with the Sixth Edition of the Balance of Payments Manual and International Investment Position Manual (BPM6) as readily available claims on nonresidents denominated in foreign convertible currencies. They include

the BOJ's holdings of monetary gold, SDR holdings, foreign currency cash, foreign currency securities, liquid balances abroad and the country's reserve position at the Fund. Excluded from reserve assets are any assets that are pledged, collateralized or otherwise encumbered, claims on residents, claims in foreign exchange arising from derivatives in foreign currency vis-à-vis domestic currency (such as futures, forwards, swaps and options), precious metals other than gold, assets in nonconvertible currencies and illiquid assets.

40. Gross foreign liabilities of the BOJ are defined consistently with the definition of NIR for programme purposes and include all foreign exchange liabilities to nonresidents, including commitments to sell foreign exchange arising from derivatives (such as futures, forwards, swaps and options) and all credit outstanding from the Fund (including credit used for financing of the FSSF, but excluding credit transferred by the Fund into a Treasury account to meet the government's financing needs directly. In deriving NIR, credit outstanding from the Fund is subtracted from foreign assets of the BOJ regardless of its maturity.

**41. Reporting:** Data will be provided by the BOJ to the Fund with a lag of no more than five days past the test date.

**42. Adjusters:** NIR targets will be adjusted upward (downward) by the surplus (shortfall) in programme loan disbursements from multilateral institutions (the IBRD, IDB and CDB) relative to the baseline projection reported in Table 3. Programme loan disbursements are defined as external loan disbursements from official creditors that are usable for the financing of the consolidated government. NIR targets will be adjusted upward (downward) by the surplus (shortfall) in disbursements of budget support grants relative to the baseline projection reported in Table 3. NIR targets will also be adjusted upward (downward) by the surplus (shortfall) in IMF budget support purchases relative to the baseline projection reported in Table 3.

Table 3. External Program Disbursements (baseline projection)			
Cumulative flows from the beginning of the fiscal year	(In millions of US\$)		
External loans from multilateral sources			
End-December 2014	62		
End-March 2015	185		
End-June 2015	131		
End-September 2015	153		
End-December 2015	199		
Budget support grants			
End-December 2014	41		
End-March 2015	24		
End-June 2015	14		
End-September 2015	24		
End-December 2015	24		
IMF budget support disbursements			
End-December 2014	141.54		
End-March 2015	141.54		
End-June 2015	0		
End-September 2015	0		
End-December 2015	0		

The NIR target will be adjusted upwards (downwards) by the amount by which, at a test date, the cumulative changes from end-December 2013 in BOJ's foreign exchange liabilities to residents with a maturity of less than one year (including banks' foreign currency deposits in BOJ) are higher (lower) than the baseline projection for this change reported in Table 4.

Table 4. Reserve Liabilities Items for NIR Target Purposes			
	(In millions of US\$) 1/		
BOJ's foreign liabilities to residents			
Outstanding stock End-December 2013	282.7		
Cumulative change from end-December 2013 End-December 2014 End-March 2015 End-June 2015	51.6 62.7 67.3		
End-September 2015 End-December 2015	67.3 67.3		
1/ Converted at the programme exchange rates.			

# H. Ceiling on the Cumulative Change in Net Domestic Assets of the Bank of Jamaica

**43. Definition**: The Bank of Jamaica's net domestic assets (NDA) are defined as the difference between the monetary base and NIR, converted into Jamaican dollars at the programme exchange rate. The monetary base includes currency in the hands of the non-bank public plus vault cash held in the banking system, statutory cash reserve requirements against prescribed liabilities in Jamaica Dollars held by commercial banks at the Bank of Jamaica and the current account of commercial banks comprising of credit balances held at the central bank.

**44. Reporting**: Data will be provided to the Fund with a lag of no more than three weeks after the test date.

**45. Adjusters:** The NDA target will be adjusted downward (upward) for the surplus (shortfall) in programme loan disbursements from multilateral institutions (the IBRD, IDB and CDB) relative to the baseline projection reported in Table 3, converted into Jamaican dollars at the programme exchange rate. The NDA target will be adjusted downward (upward) for the surplus (shortfall) in disbursements of budget support grants relative to the baseline projection reported in Table 3, converted into Jamaican dollars at the programme exchange rate. The NDA target will also be adjusted downward (upward) for the surplus (shortfall) in IMF budget support purchases relative to the baseline projection reported in Table 3, converted into Jamaican dollars at the programme exchange rate. The NDA target will be adjusted downwards (upwards) by the amount by which, at a test date, the cumulative changes from end-December 2013 in BOJ's foreign exchange liabilities to residents with a maturity of less than one year (including banks' foreign currency deposits in BOJ) are higher (lower) than the baseline projection for this change reported in Table 4, converted into Jamaican dollars at the programme exchange rate.

#### II. QUANTITATIVE INDICATIVE TARGETS: DEFINITION OF VARIABLES

#### A. Cumulative Floor on Central Government Tax Revenues

**46. Definition**: Tax revenues refer to revenues from tax collection. It excludes all revenues from asset sales, grants, bauxite levy and non tax revenues. To gauge the impact of the tax policy reforms and improvements in tax administration, the programme will have a floor on central government tax revenues (indicative target). The revenue target is calculated as the cumulative flow from the beginning to the end of the fiscal year (April 1 to March 31).

**47. Reporting**: Data will be provided to the Fund with a lag of no more than four weeks after the test date.

#### **B.** Floor on Central Government Social Spending

**48. Definition**: Social spending is computed as the sum of central government spending on social protection programmes as articulated in the central government budget for a particular fiscal year. These programmes are funded by GOJ resources only and comprise conditional cash transfers to children 0–18 years and the elderly; youth employment programmes; the poor relief programme for both indoor and outdoor poor; the school feeding programme; and the basic school subsidy.

**49.** In particular, this target comprises spending on specific capital and recurrent **programmes.** On capital expenditure the following specific programmes must be included in the target:

• *Youth employment programmes* comprising on the job training, summer employment and employment internship programme.

• *Conditional cash transfers* comprising children health grant, children education grants, tertiary level, pregnant and lactation grants, disabled adult grants, adult under 65 grants and adults over 65 grants.

• Poor relief programme.

## 50. On recurrent expenditure, the following specific programmes must be included in the floor on social expenditure:

- School feeding programmes including operating costs;
- Poor relief (both indoor and outdoor) including operating costs;
- Golden Age Homes;
- Children's home, places of safety and foster care including operating cost;
- Career Advancement Programme; and

• National Youth Service Programme.

**51. Reporting**: Data will be provided to the Fund with a lag of no more than four weeks after the test date.

#### **III. CONDITIONALITY ON TAX WAIVER REFORM**

52. Under the continuous structural benchmark regarding the application of discretionary tax waivers, the granting of new discretionary waivers is subject to a *de minimis* cap' of J\$10 million in any month.

53. For the purpose of this condition, discretionary waivers are defined as: any reduction in tax or customs duty payable, effected through the direct exercise by the Minister of Finance of his powers under the various tax statutes; in circumstances where there is no express provision for exemption in any statute.

54. The amounts covered under the cap would exclude tax measures related to international treaties not yet ratified and provisions for CARICOM suspensions which are binding international legal obligations.

#### **IV. CONDITIONALITY ON USER-FUNDED PPPS**

55. Under the continuous structural benchmark regarding the total loan value of all new user-funded PPPs, the total value of all such loans contracted after May 1, 2013 will be capped at 3 percent of GDP on a cumulative basis over the programme period. At end-June 2014, the total loan value of existing user-funded PPPs contracted after May 1, 2013 was zero.

56. For the purpose of this condition, the loan value of a PPP may be excluded if the Office of the Auditor General has established that the PPP involves only minimal contingent liabilities (by demonstrating that the project has no debt guarantee, demand or price guarantees or termination clauses that could imply a transfer of liabilities to the government).

**57.** For the purpose of this condition, the applicable GDP is the projected nominal GDP for the fiscal year published in the Fiscal Policy Paper tabled in parliament ahead of the adoption of the budget. For FY2015/16, the projected nominal GDP used as a reference is J\$1,690 billion, as presented in Table 2G, part 2, Macroeconomic Framework, page 15.

#### **V. INFORMATION REQUIREMENTS**

58. To ensure adequate monitoring of economic variables and reforms, the authorities will provide the following information:

#### Daily

- Net international reserves; nominal exchange rates; interest rates on BOJ repurchase agreements; total currency issued by the BOJ, deposits held by financial institutions at the BOJ; required and excess reserves of the banking sector in local and foreign currency, total liquidity assistance to banks through normal BOJ operations, including overdrafts; overnight interest rates; GOJ bond yields.
- Disbursements from the Financial System Support Fund, by institutions.
- Liquidity assistance to institutions from the BOJ, by institution.
- Bank of Jamaica purchases and sales of foreign currency, by transaction type (surrenders, public sector entities facility and outright purchases or sales including interventions).
- Amounts offered, demanded and placed in Bank of Jamaica open market operations, including rates on offer for each tenor and amounts maturing for each tenor.
- Amounts offered, demanded and placed in government of Jamaica auctions and primary issues; including minimum maximum and average bid rates.
- Daily foreign currency government of Jamaica debt payments (domestic and external).

#### Weekly

 Balance sheets of the core securities dealers (covering at least 70 percent of the market), including indicators of liquidity (net rollovers and rollover rate for repos and a 10 day maturity gap analysis), capital positions, details on sources of funding, including from external borrowing on margin and clarity on the status of loans (secured vs. unsecured). Weekly reports will be submitted within 10 days of the end of the period. Deposits in the banking system and total currency in circulation.

#### Monthly

- Central government operations including monthly cash flow to the end of the current fiscal year, with a lag of no more than four weeks after the closing of each month.
- Public entities' Statement A: consolidated and by institution for the "Selected Public Bodies" and consolidated for the "Other Public Bodies" with a lag of no more than six weeks after the closing of each month.
- Central government debt amortization and repayments, by instrument (J\$-denominated and US\$-denominated bonds, treasury bills, Eurobonds, domestic loans, external commercial and external official loans). Includes government direct, government guaranteed and total. In the

case of issuance of government guaranteed debt, include the name of the guaranteed individual/institution. The reporting lag should not exceed four weeks after the closing of each month.

- Balances of the Consolidated Fund and main revenue accounts needed to determine the cash position of the government.
- Stock of central government expenditure arrears.
- Stock of central government tax refund arrears.
- Stock of central government domestic and external debt arrears and BOJ external debt arrears.
- Central government spending on social protection programmes as defined for the indicative target on social spending.
- Central government debt stock by currency, as at end month, including by (i) creditor (official, commercial domestic, commercial external; (ii) instrument (J\$-denominated and US\$-denominated bonds, treasury bills, Eurobonds, domestic loans, external commercial and external official loans); (iii) direct and guaranteed. The reporting lag should not exceed four weeks after the closing of each month.
- The maturity structure of Government debt (domestic and external). The reporting lag should not exceed four weeks after the closing of each month. Legal measures that affect the revenue of the central government (tax rates, import tariffs, exemptions, etc.).
- Balance sheet of the Bank of Jamaica within three weeks of month end.
- A summary of monetary accounts providing detailed information on the accounts of the Bank of Jamaica, commercial banks and the overall banking system. Including Bank of Jamaica outstanding open market operations by currency and maturity and a detailed decomposition on Bank of Jamaica and commercial bank net claims on the central government, selected public bodies and other public bodies.<sup>2</sup> This information should be received with a lag of no more than six weeks after the closing of each month.
- Profits of the Bank of Jamaica on a cash and accrual basis, including a detailed decomposition of cash profits and profits from foreign exchange operations with a lag of no more than three weeks from month end.
- Deposits in the banking system: current accounts, savings and time deposits within six weeks after month end. Average monthly interest rates on loans and deposits within two weeks of month end; weighted average deposit and loan rates within six weeks after month end.

<sup>&</sup>lt;sup>2</sup>Selected public bodies and other public bodies are defined as outlined in Section IV (B).

- Financial statements of core securities dealers and insurance companies within six weeks of month end.
- The maturity profile of assets and liabilities of core securities dealers in buckets within six weeks of month end.
- Data on reserve liabilities items for NIR target purposes (Table 9) within three weeks after month end.
- A full set of monthly FSIs regularly calculated by the BOJ, including liquidity ratios, within eight weeks of month end.
- Monthly balance sheet data of deposit taking institutions, as reported to the BOJ, within four weeks of month end.
- Imports and exports of goods, in US\$ million within twelve weeks after month end. Tourism indicators within four weeks after month end. Remittances' flows within four weeks after month end.
- Consumer price inflation, including by sub-components of the CPI index within four weeks after month end.
- The balance sheet of the PetroCaribe Development Fund with a lag of no more than six weeks after the closing of each month.
- Data on discretionary waivers, specifying those under the 'de minimis' cap, those under the broader cap and those covered by the exceptions from these caps.
- Data on tax waivers for charities and charitable giving.
- Data on the total loans value of all new user-funded PPPs, specifying the PPPs identified by the Office of the auditor General as involving only minimal contingent liabilities (including the absence of debt guarantees, demand or price guarantees or termination clauses that could imply a transfer of liabilities to the government).

#### Quarterly

- Holdings of government bonds (J\$-denominated and US\$-denominated) by holder category. The reporting lag should not exceed four weeks after the closing of each month (this would not be applicable to external and non-financial institutional holdings of GOJ global bonds as this information is not available to GOJ).
- Use of the PetroCaribe Development Fund, including loan portfolio by debtor and allocation of the liquidity funds in reserve within six weeks after month end.

- The stock of public entities non-guaranteed debt.
- Summary balance of payments within three months after quarter end. Revised outturn for the preceding quarters and quarterly projections for the forthcoming year, with a lag of no more than one month following receipt of the outturn for the quarter.
- Gross domestic product growth by sector, in real and nominal terms, including revised outturn for the preceding quarters within three months after quarter end; and projections for the next four quarters, with a lag no more than one month following receipt of the outturn for the quarter.
- Updated set of macroeconomic assumptions and programme indicators for the preceding and forthcoming four quarters within three months of quarter end. Main indicators to be included are: real/nominal GDP, inflation, interest rates, exchange rates, foreign reserves (gross and net), money (base money and M3), credit to the private sector, open market operations and public sector financing (demand and identified financing).
- BOJ's Quarterly Financial Stability Report.
- Quarterly income statement data of deposit taking institutions, as reported to the BOJ within eight weeks of the quarter end.
- Summary review of the securities dealer sector, within eight weeks of quarter end.
- Summary report of the insurance sector (based on current FSC quarterly report), within eight weeks of quarter end.
- Capital adequacy and profitability ratios (against regulatory minima) for DTI's and non-bank financial institutions within eight weeks of quarter end.
- FSC status report detailing compliance (and any remedial measures introduced to address any non compliance) with the agreed guidelines for the operation of client holding accounts at the Jam Clear@ CSD and FSC independent verification of daily reconciliations using data provided by Jam Clear@ CSD. Reports are due within four weeks of end quarter.

#### Annual

- Financial statements of pension funds within six months of year end.
- Number of public sector workers paid by the consolidated fund by major categories.